



# ANNUAL BUSINESS PLAN 2020-21



***Tatiara***  
*the good country*



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## Section 1 - Mayor's Message

I am pleased to present Council's 2020/2021 Annual Business Plan and Budget to the Tatiara community.

Our Business Plan and Budget balance the retention of existing services levels, maintenance and renewal of assets, and a small number of new initiatives designed to support our economy, improve the amenity of our district and make the Tatiara a better place to live for all of us.

In setting our Budget, we have considered the unprecedented challenges this year has presented to all of us. When we thought the bushfires affecting much of Australia and our neighbours to the south were going to be the defining moment of 2020, COVID-19 turned all of our lives upside down. The health emergency has changed the way we live and do business. While restrictions are easing, some of these changes will likely stay with us for a long time.

The challenges posed by the pandemic are reflected in our Budget. We have reduced the general rates increase projected by our Long Term Financial Plan from 3% to 0.7%. We have maintained CWMS charges at the 2019/20 levels and reduced revenue from activities like our cinemas or Keith Institute and Bordertown Civic Centre to reflect that the full reinstatement of indoor gatherings is likely some months away.

We have allocated \$30,000 towards economic development to drive the implementation of our Economic Development and Tourism Strategy. With the financial support of the federal government, we will develop the Bordertown Caravan Park and construct eight new cabins. The \$1.4m, funded equally by Council and the federal government, project will provide economic benefit to the district during construction and from increased visitation. It will also help diversify Council's revenue streams and reduce our reliance on general rates to support Council services and infrastructure

Our budget also reflects the implementation of 15 projects totalling more than \$1.2m under the federal government's Drought Communities Programme, and ranging from the redevelopment of the football change rooms at Padthaway to the installation of dryland soil moisture probes and weather stations, the resurfacing of the Mundulla netball courts to upgrading the lighting at the Tatiara Karting Club track.

The budgeted 0.7% in additional general rate revenue follows four years which have seen a 2.8% increase in 2019/20, 2.8% increase in 2018/19, 2.4% increase in 2017/18, and a zero rate increase in 2016/17 respectively. Although the overall rate increase is 0.7%, rate payers will be affected differently depending on changes to their property values. Rural areas and towns in our district have seen different changes in their valuations which will be reflected in the increases or decreases of rates to be paid for these properties. Valuations of rural properties have increased by an average 13%, whereas valuations of residential properties have increased by an average 2%, meaning residential properties will be less impacted by rate increases, and more rates will be generated from rural properties.

I am confident that our Annual Business Plan and Budget balance financial prudence and community needs. They provide for a broad range of services, programs and infrastructure projects and are a reflection of our Strategic Plan. They recognise that our businesses and residents rely on a well maintained road network and allocate substantial funds to maintenance and upgrades to important roads and intersections, including the widening of Pigeon Flat Road and Tatiara Road, and the replacement of Victoria Parade bridge. They also reflect the importance of the amenity of our area to attract visitors and new residents to the Tatiara, and provide for well-maintained facilities like our parks and gardens, public toilets, playgrounds and sporting fields.

On behalf of Council, I would finally like to acknowledge that a key ingredient in delivering our Strategic Plan and making the Tatiara an even better place to live, work and play is the hard work of our district's countless volunteers.

I would like to thank all our volunteers and community members who have contributed so much over the last twelve months and look forward to working with you over the coming year.

**Mr Graham Excell**  
Mayor



NATIONAL 18-24 MAY 2020  
**VOLUNTEER**  
CHANGING COMMUNITIES. CHANGING LIVES. WEEK

## Section 2 – Executive Summary

Our 2020/21 Annual Business Plan and Budget provide for a broad range of services, programs and infrastructure projects and are a reflection of the strategic direction we have adopted in our Strategic Plan 2016-2020. They have been developed through a rigorous process of consultation and review with staff, senior management and Council, and aim to balance financial sustainability and community needs.

The 2020/21 Budget proposes to raise operating revenue of \$17,314,742 compared to operating expenditure of \$17,420,893 resulting in a small deficit of \$106,151. The proposed 2020/21 expenditure compares to budgeted operating expenditure of \$16.2 million in 2019/20 and actual expenditure of \$15.3 million in 2018/19.

The projected revenue includes \$10,547,262 in rates. Council has budgeted to receive a 0.7% increase in general rates in 2020/21 compared to 2019/20. While we work hard to raise other revenue through fees and external grants, the reality is that as a small regional council we have limited opportunity to do so. 61% of the income required to maintain services and infrastructure ranging from swimming pools to libraries, to roads and bridges come from the rates we raise.

A key focus continues to be the attraction of external funding to stretch our dollar further.

- Council received a considerably larger than normal amount of Roads to Recovery funding from the federal government in 2016/17. While funding returned to lesser levels in 2017/18 and 2018/19, it increased by an extra \$283,378 above the annual allocation of \$566,753 for 2019/20 and 2020/21 which greatly assists in the maintenance of our road network. Our allocation for 2020/21 is \$850,130.
- Due to the federal government's other substantial commitments during the current health emergency, we have budgeted for a nil increase in our Federal Government Financial Assistance Grants.
- We are seeking funding from state and federal governments for projects ranging from bridge renewal to roads upgrades, airstrips to visitor accommodation.

This Plan details the activities and resources required over the next twelve months to achieve the strategic objectives described in Council's 2016-20 Strategic Plan and to continue to deliver the large range of services Council provides to the community. It provides for well-maintained facilities like our parks and gardens, public toilets, playgrounds and sporting fields, and consider a small number of economic and community development activities. It also includes detail of proposed capital expenditure to improve and renew Council's roads, buildings and recreational facilities.

A small selection of projects and activities is shown below:

### **Our Transport Network**

Our businesses and residents rely on a well-maintained transport network and we have allocated substantial funds to maintenance and upgrades to important roads and intersections to ensure they are fit for purpose, including four major upgrade projects:

- Pigeon Flat Road widening – total cost \$500,000, seeking *Special Local Roads Program* (SLRP) funding of \$330,000;
- Tatiara Road widening – total cost \$400,000, seeking SLRP funding of \$270,000;
- Victoria Parade Bridge replacement – total cost \$420,000, seeking *Bridges Renewal Program* funding of \$210,000; and
- Bordertown Airstrip reseal – total cost \$204,000, federal government funding of \$102,000 has been approved.

In addition, Council will continue to maintain existing networks with more than \$1 million allocated for resheeting unsealed roads and \$750,000 allocated for resealing sealed roads.

### **Footpath**

Council will undertake a number of footpath projects, totalling more than \$210,000. These include

works in Bruce Avenue, Keith, and McLeod St, Cannawigara Road and DeCoursey St, Bordertown.

### **Bordertown Caravan Park**

Our budget recognises the importance of the visitor economy to our district and makes a substantial allocation to the development of the Bordertown Caravan Park. Council took over the management of the Park in March 2020, reflected in the operating costs detailed in the 2020/21 Budget. To maximise the Park's potential to attract visitors and new residents to the Tatiara, the budget also proposes the improvement of visitor accommodation and new, modern cabins at the Park.

The \$1.4m (\$700,000 allocation of Council funds matched by federal government funding,) project will not only provide economic benefit to the district during construction and from increased visitation, it will also help diversify Council's revenue streams and reduce our reliance on general rates income to fund our services and infrastructure.

### **Economic Development**

\$30,000 have been allocated for the implementation of the Economic and Tourism Development Strategy 2020-2024. Council will also continue to support successful migrant settlement in our district, essential to the continued success of many of our local businesses.

### **Drought Communities Programme**

The federal government's *Drought Communities Programme* will provide \$1 million in funding, for projects totalling \$1,249,593. Community groups will contribute \$178,095 to projects, while the remainder, including project management and the development of an Adverse Event Plan will be funded by Council.

Projects that will be delivered under the *Drought Communities Programme* include the redevelopment of the football change rooms at Padthaway Football and Cricket Club, \$280,000 funding, while \$200,000 in funding will help address leaks and improving filtration flow through the 55-year-old Bordertown Swimming Pool by replacing filtration pipes and reducing pool depths at the deep end.

Other projects include creating strategic water access points for firefighting purposes across the Tatiara, \$100,000, and the installation of dryland soil moisture probes and weather stations as well as workshops on their use in partnership with the Agricultural Bureau of South Australia, \$45,500. The Keith Golf Club, Mundulla Netball Club, Tatiara Karting Club, Bordertown Golf Club, Bordertown Bowling Club, Western Flat Community Sport & Recreation Inc., Mundulla on the Move, Keith & Tintinara Show, Keith Football Club, Bordertown Cricket Club and Keith Caravan Park/Keith Swimming Pool share the remainder of the funding.

### **Keith Industrial Estate**

Council will proceed with Stage 2 of the Keith Industrial Estate as there are no more allotments available for purchase. It is proposed to create five additional allotments off Old Wynarling Road. Council deposits funds from land sales into a land development reserve and then uses these funds to develop additional land in both the Keith and Bordertown Industrial Estates. \$600,000 has been included in the 2020/21 budget to undertake designs for the infrastructure, which includes roads, common effluent, water & electricity supply and telecommunications networks and to commence the project. Approximately 35% of the funds will be allocated towards the land development and 65% towards the road network.

In summary, we have continued the careful and prudent approach detailed in our 10-year Long Term Financial Plan, including focusing our efforts and resources on maintaining services and infrastructure. Considerable effort has gone into reducing expenditure by identifying savings and we will continue to seek productivity improvements across all our services and programs. We have also considered opportunities to increase our revenue through alternative income streams.

**Ms Anne Champness**  
**Chief Executive Officer**

## Section 3 – Our Strategy & Focus

Under section 122 of the *Local Government Act 1999* (the Act), Council is required to establish a set of Strategic Management Plans, including a Strategic Plan, a Long Term Financial Plan and Asset Management Plans.

Our Strategic Plan 2016-2020 (currently undergoing review in accordance with the *Local Government Act 1999*) establishes a framework for our future. It sets Council's direction by establishing our Vision, Mission and long-term Strategic Objectives.

The Strategic Plan and its framework form the basis for the preparation of our Annual Business Plan and Budget, section 123 of the Act. The Annual Business Plan summarises the long-term objectives from our Strategic Plan and outlines the activities proposed for the financial year, it assesses our financial requirements for the year, and sets out our rating structure. Both plans will continue to provide Council and our community with a key focus and direction to ensure that the vision, mission and strategic objectives of the Council are effectively implemented.

### **VISION**

Shaping a sustainable future by realising the potential of our people and region

### **MISSION**

To make the Tatiara a better and safer place in which to live, work and visit.

### **VALUES**

- We value rigorous debate conducted by well-informed Council Members
- We will facilitate socially and environmentally responsible development.
- We will display leadership and reflect community aspirations.
- We believe in transparency and accountability
- We value respect and loyalty

### **GOALS**

1. A Safe and Connected Community
2. Infrastructure & Assets
3. Economic Development
4. Natural Environment & Sustainable Living
5. Governance & Leadership

Council's Strategic Plan details the strategies that will allow us to achieve our goals in line with our vision and mission.

This Annual Business Plan includes a summary of our long-term objectives (as set out in our strategic management plans) and an outline of our objectives for the financial year and the activities that we intend to undertake to achieve those objectives.

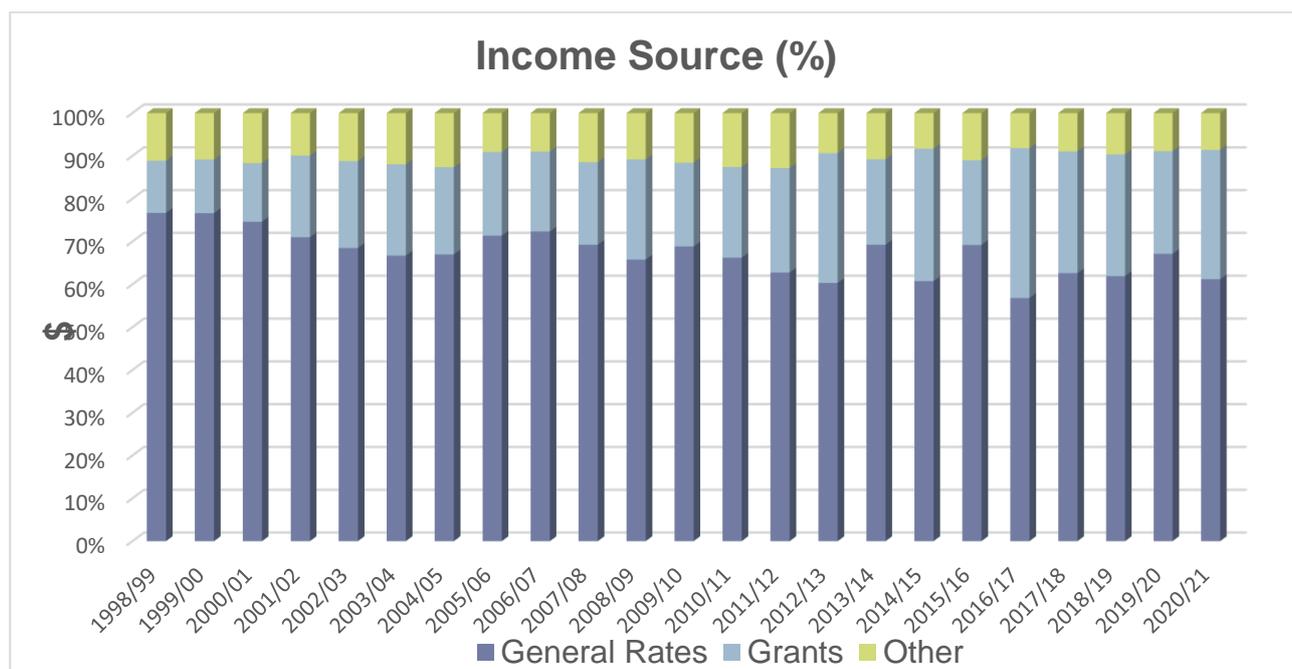
These objectives and activities relevant to the 2020/21 financial year are detailed in Appendix 1.

**Refer to APPENDIX 1.**

## Section 4 – 2020/21 Annual Business Plan & Budget

In preparing the Annual Business Plan and Budget for the 2020/21 Financial Year, Council has given due consideration to the objectives and strategies included in its Strategic Plan 2016-2020 in prioritising its planned operational and capital activities for the year.

Council has limited revenue sources to pay for the vast array of services that it provides. Council receives considerable State and Federal grants and subsidies and it can raise income through fee paying activities, commercial activities or utilising debt. Council's primary source of revenue, however, is through a property-based tax – Council Rates, as illustrated in the following graph.



The Budget for 2020/21 provides for operating expenditure of \$17.4 million (including depreciation of \$5.2 million), which compares to budgeted operating expenditure of \$16.2 million in 2019/20 and actual expenditure of \$15.3 million in 2018/19. The following specific activities are incorporated in the 2020/21 Budget:

Please note, "Full Cost" shown represents all the direct cost associated with delivering the service (e.g. salaries, materials, plant etc.), plus any indirect costs (e.g. employee overheads and a proportion of the internal costs).

### KEY PROGRAM COSTS: 2020/21 FULL COST BUDGET

PROGRAM	Budget Income	Budget Expense	% of Exp
• Administration	14,286,672	3,253,263	12.7%
• Public Order & Safety	49,200	208,671	0.8%
• Health	104,450	144,112	0.6%
• Social Security & Welfare	708,495	1,546,765	6.0%
• Housing & Community Amenities	1,720,595	3,270,903	12.8%
• Sport & Recreation	243,994	2,571,242	10.0%
• Agricultural Services (includes Regional Landscape Levy)	46,419	651,915	2.5%
• Mining, Manufacturing & Construction	500,300	778,324	3.0%
• Transport & Communication	3,008,182	7,573,125	29.5%
• Economic Affairs	902,220	2,037,198	7.9%
• Other Purposes NEC	2,592,700	3,595,545	14.0%
<b>Total Program Expenditure and Income</b>	<b>24,163,227</b>	<b>25,631,063</b>	<b>100.0%</b>
<b>Transfers To &amp; From Reserves (includes carry forwards)</b>	<b>2,448,459</b>	<b>425,438</b>	
<b>Budget Balance – Cash Surplus</b>	<b>555,185</b>		

## PROJECTS & CAPITAL WORKS EXPENDITURE 2020/21

PROGRAM	Budget Income	Budget Expense	% of Exp
• Information technology	(1) 511,660	512,354	2.0%
• Dog Control	44,700	78,225	0.3%
• Fire Protection	4,500	65,284	0.3%
• Health Inspection	98,450	120,912	0.5%
• Cemeteries	67,000	307,120	1.2%
• Effluent Drainage	870,105	444,667	1.7%
• Public Conveniences	0	234,678	0.9%
• Sanitary & Garbage	773,890	1,104,093	4.3%
• Street Cleaning	0	63,514	0.2%
• Street Lighting	0	157,000	0.6%
• Town Planning	0	102,562	0.4%
• Land Development	600	815,069	3.2%
• Halls	50,730	554,476	2.2%
• Libraries	24,000	431,020	1.7%
• National Estates	1,300	42,638	0.2%
• Parks & Gardens	1,000	917,500	3.6%
• Sport & Recreation Projects	49,109	151,824	0.6%
• Swimming Pools	117,855	430,684	1.7%
• Quarries	(2) 450,000	512,000	2.0%
• Construction Works (Capital Works)		5,212,767	20.3%
Which includes:			
o Road Construction		1,927,370	7.5%
o Resheets		1,050,000	4.1%
o Reseals		750,000	2.9%
o Kerb and Gutter		276,000	1.0%
o Footpaths		600,251	2.3%
• Maintenance Works		2,055,978	8.0%
Which Includes:			
o Patrol Grading		700,000	2.7%
o Sealed Road Maintenance		360,000	1.4%
o Unsealed Road Maintenance		235,908	0.9%
• Economic Development	(3) 704,000	1,582,467	6.2%
• Bordertown Caravan Park	193,420	346,024	1.4%
• Plant Operations	(4) 1,516,000	1,492,500	5.8%
• Depot & Overhead Expenses	(5) 979,700	2,007,583	7.8%

This list and the following one are not exhaustive and are intended to provide an indication of some of the projects and activities included within the Budget for 2020/2021. For a more detailed breakdown of all Budget items, please refer to pages 11 to 13 and the accompanying notes and references.

Please Note:

1. Includes internal transfer allocation towards administration & IT costs attributed across all budget areas
2. Includes internal transfer allocation towards rubble stock costs attributed across roadwork budgets
3. Includes a grant application of \$700,000 for a caravan park development
4. Includes internal transfer of plant machinery costs attributed to applicable accounts
5. Includes internal transfer of labour overhead costs attributed to applicable accounts

## KEY PROJECT PRIORITIES FOR 2020/21 BUDGET

PROGRAM	Budget Income	Budget Expense	% of Exp
• Community Grant Submissions		60,000	0.23%
• Drought Communities Projects	1,000,000	1,198,895	4.68%
• Community Planning		35,000	0.14%
• Volunteer Functions		10,000	0.04%
• Community Development Projects		27,000	0.11%
• Tatiara Schools Chaplaincy		10,000	0.04%
• Keith Industrial Estate - 2 <sup>nd</sup> Stage Commence planning & construction for the basic infrastructure: including SA Water, CWMS, Power Networks, Telecommunications, Roads and Kerb and Gutter		600,000	2.34%
• Bordertown Shell Land		143,007	0.56%
• Keith Institute – Air conditioner for Ruth Wheal		6,000	0.02%
• Keith Community Library – Extra opening times and Rhyme time		4,800	0.02%
• Parks & Gardens Replacemnts		56,000	0.22%
• Cemetery Development		64,000	0.25%
o Mundulla Niche Wall and New Lawn			
o Electronic Grave Register			
o Bordertown New Lawn			
• Tatiara Pools			
o Bordertown Pool – Structural Works		35,000	0.14%
• Road Construction			
o Bordertown Pigeon Flat Rd – Widen (1)	300,000	500,000	1.95%
o Bordertown Tatiara Rd – Widen (1)	270,000	400,000	1.56%
o Victoria Parade Bridge – Replacement (1) (4)	420,000	420,000	1.64%
o Wirrega North Road – Widen (Stage 2)		200,000	0.78%
o Bordertown Airfield – Reseal <sup>(1)</sup>	102,000	\$204,000	0.80%
• Footpath Construction			
o Keith Bruce Avenue		225,000	0.88%
• Bordertown Caravan Park Cabins <sup>(1)</sup>	700,000	1,400,000	5.60%
• Plant Replacement		717,500	2.80%
• Caring for Country (LAP Contribution) <sup>(3)</sup>		40,000	0.16%

Please note:

1. Items listed above with an (1) may/are dependent on the securing of grant funding.
2. Budget income only includes Commonwealth and State Government Grants, with remaining income to be secured through: rate revenue; loans from the Local Government Finance Authority; and internal loans from Council's reserves.
3. Substantial funding shared with Coorong Council for environmental projects.
4. Income from Council's Reserves, held for the same purpose.
5. Income from Sporting Clubs

## 2020/21 Budget Details

Acc.	DESCRIPTION	2019-20 – May Budget Review		2020-21 Budget	
		Inc. \$	Exp. \$	Inc. \$	Exp. \$
<b>10</b>	<b>Administration</b>				
1000	Revenue NEC (General Ops)	188	0	0	0
1020	Revenue NEC (Rates)	9,089,361	175,943	8,974,967	8,800
1050	Governance - Elected Members	500	680,940	500	662,424
1051	Governance - Other	0	232,431	0	288,937
1055	Revenue NEC (Financial Services)	2,999,363	0	2,971,130	0
1070	Revenue NEC (Keith Office)	119,982	100,000	119,200	100,000
1080	Accounting / Finance Services	1,500,811	1,441,056	1,501,724	1,467,257
1081	Information Technology	576,375	543,387	511,660	512,354
1082	Communications	0	10,000	0	0
1083	Rates Administration	40,000	42,000	43,000	43,000
1085	Bordertown Occupancy	77,405	97,922	78,763	78,763
1089	Payroll / HR	0	6,500	0	6,000
1091	Keith Occupancy	87,245	81,905	85,728	85,728
	<b>Program Totals</b>	<b>14,491,230</b>	<b>3,412,084</b>	<b>14,286,672</b>	<b>3,253,263</b>
<b>11</b>	<b>Public Order &amp; Safety</b>				
1100	Dog Control	46,000	79,657	44,700	78,225
1110	Fire Protection	4,700	85,782	4,500	65,284
1130	Impounding Livestock	200	650	0	400
1140	Other Public Order & Safety	500	63,764	0	63,762
1150	Litter & Nuisance Control	0	1,000	0	1,000
	<b>Program Totals</b>	<b>51,400</b>	<b>230,853</b>	<b>49,200</b>	<b>208,671</b>
<b>12</b>	<b>Health</b>				
1240	Health Centres	0	20,000	0	0
1250	Health Immunisation Services	8,130	11,515	6,000	8,500
1260	Health Inspection	104,545	112,224	98,450	120,912
1270	Vertebrate Pests	0	1,700	0	1,700
1280	Noxious Insects	0	500	0	0
1290	Other Health Services	167	13,000	0	13,000
	<b>Program Totals</b>	<b>112,842</b>	<b>158,939</b>	<b>104,450</b>	<b>144,112</b>
<b>13</b>	<b>Social Security &amp; Welfare</b>				
1320	Senior Citizens	0	9,700	0	9,700
1330	Other Social Services & Welfare	45,129	273,408	708,495	1,537,065
	<b>Program Totals</b>	<b>45,129</b>	<b>283,108</b>	<b>708,495</b>	<b>1,546,765</b>

Acc.	DESCRIPTION	2019/20 – 3rd Review Budget		2020/21 Budget	
		Inc. \$	Exp. \$	Inc. \$	Exp. \$
<b>14</b>	<b>Housing &amp; Com. Amenities</b>				
1400	Cemeteries	69,244	276,370	67,000	307,120
1411	Effluent Drainage - Bordertown	560,242	187,687	563,740	270,265
1412	Effluent Drainage – Keith	247,185	78,679	248,690	112,628
1413	Effluent Drainage - Mundulla	33,945	22,524	34,110	27,262
1414	Effluent Drainage - Wolseley	23,565	21,578	23,565	34,512
1420	Public Conveniences	88	239,510	0	234,678
1430	Sanitary and Garbage	759,549	1,089,470	773,890	1,104,093
1440	Street Cleaning	0	61,965	0	63,514
1450	Street Lighting	29,987	128,223	0	157,000
1460	Town Planning	0	70,131	0	102,562
1465	Flood Prevention	0	3,668	0	15,000
1477	Land Development	1,718	135,191	600	815,069
1485	Wolseley Water Supply	9,000	11,000	9,000	27,200
	<b>Program Totals</b>	<b>1,734,523</b>	<b>2,325,996</b>	<b>1,720,595</b>	<b>3,270,903</b>
<b>16</b>	<b>Sport &amp; Recreation</b>				
1600	Halls	80,298	740,729	50,730	554,476
1610	Bordertown Library	22,647	417,498	22,000	407,020
1615	Keith Community Library	1,905	23,844	2,000	24,000
1620	National Estate	1,700	52,594	1,300	42,638
1630	Parks & Gardens	2,234	1,046,963	1,000	917,500
1640	Sport & Recreation	87,617	426,315	49,109	151,824
1650	Swimming Pool - B/town	85,379	265,141	84,755	266,120
1660	Swimming Pool - Keith	30,583	219,648	33,100	164,564
1670	Other Cultural Services	0	18,300	0	16,500
1680	Other Community Structures (NEC)	0	30,500	0	26,600
	<b>Program Totals</b>	<b>312,363</b>	<b>3,241,532</b>	<b>243,994</b>	<b>2,571,242</b>
<b>18</b>	<b>Agricultural Services</b>				
1800	Land Management - Conservation	3,330	606,297	46,419	649,915
1820	Land Management - Agric Pests	0	2,000	0	2,000
	<b>Program Totals</b>	<b>3,330</b>	<b>608,297</b>	<b>46,419</b>	<b>651,915</b>
<b>19</b>	<b>Mining, Manufacturing &amp; Const.</b>				
1900	Development Act	61,605	264,917	50,300	266,324
1920	Quarries	516,780	580,000	450,000	512,000
	<b>Program Totals</b>	<b>578,385</b>	<b>844,917</b>	<b>500,300</b>	<b>778,324</b>

Acc.	DESCRIPTION	2019/20 – 3rd Review Budget		2020/21 Budget	
		Inc. \$	Exp. \$	Inc. \$	Exp. \$
<b>20</b>	<b>Transport &amp; Communication</b>				
2000	Construction Works (Capital Wks)	33,571	4,263,684	0	5,212,767
2010	Maintenance Works	0	1,931,121	0	2,055,978
2002	Road Grants	1,875,029	0	3,006,332	0
2030	Parking	1,057	3,550	600	2,400
2040	Aerodrome	1,250	42,880	1,250	239,480
2050	Rural Addressing	100	105	0	0
2070	Other Transport & Communication	0	48,485	0	62,500
	<b>Program Totals</b>	<b>1,911,007</b>	<b>6,289,825</b>	<b>3,008,182</b>	<b>7,573,125</b>
<b>21</b>	<b>Economic Affairs</b>				
2100	Economic Development	4,470	151,430	704,000	1,582,467
2110	Area Promotion (VIC)	0	36,374	0	0
2120	Caravan Park	55,955	420,293	193,420	346,024
2150	Saleyards	6,538	6,750	4,800	12,000
2160	Tourism	0	204,398	0	96,707
	<b>Program Totals</b>	<b>66,963</b>	<b>819,245</b>	<b>902,220</b>	<b>2,037,198</b>
<b>22</b>	<b>Other Purposes NEC</b>				
2210	Plant Operations	1,673,614	1,604,277	1,516,000	1,492,500
2220	Depot & Overhead Expenses	954,025	1,972,055	979,700	2,007,583
2230	Vandalism	0	1,000	0	1,000
2250	Other Property & Services	71,000	75,412	79,000	79,462
2260	Other General Service	18,000	15,000	18,000	15,000
	<b>Program Totals</b>	<b>2,716,639</b>	<b>3,667,744</b>	<b>2,592,700</b>	<b>3,595,545</b>
	<b>Grand Totals</b>	<b>22,023,811</b>	<b>21,882,540</b>	<b>24,163,227</b>	<b>25,631,063</b>
	<b>Surplus / Deficit</b>	141,271		-1,467,836	
	Reserve Transfers – From	1,166,581		2,448,459	
	Reserve Transfers – To		1,167,207		425,438
	<b>Total</b>	<b>140,645</b>		<b>555,185</b>	

The cash budget shows a surplus of \$555,185 which Council will review during the three Budget Reviews to be carried out in 2020/21.

# Section 5 – 2020/21 Rating Information

This section sets out the policy position of the Tatiara District Council for setting and collecting rates from its community. Its purpose is to increase the level of understanding about the legislative framework for Local Government rates and the principles that underpin the rating policies of the Council.

This section covers:

- 5.1 Strategic focus
- 5.2 Business impact statement
- 5.3 Issues of consistency & comparability
- 5.4 Method used to value land
- 5.5 Adoption of valuations
- 5.6 General rates
- 5.7 Minimum Rate
- 5.8 Differential rates
  - Residential
  - Commercial - Shop
  - Commercial – Office
  - Commercial – Other
  - Industry – Light
  - Industry – Other
  - Primary Production
  - Vacant Land
  - Other
- 5.9 Service charges
  - Regional Landscape Levy
  - Community Wastewater Management
  - Kerbside Waste Collection
- 5.10 Other Sources of Revenue
- 5.11 Rate concessions
  - Other Centrelink beneficiaries
  - Concessions guide
- 5.12 Rate Capping Rebate
- 5.13 Quarterly payment of rates
- 5.14 Methods by which rates may be paid
- 5.15 Postponement of Rates for Seniors
- 5.16 Late Payment of Rates
- 5.17 Rebate of Rates
- 5.18 Sale of Land for Non Payment of Rates
- 5.19 Public Availability of Annual Business Plan

## 5.1 Strategic Focus

In setting its rates for the 2020/21 financial year, Council has budgeted for an overall general rate revenue increase of 0.7% (compared to last year) and in doing so has considered the following:

- Its statutory obligations under the *Local Government Act 1999*.
- Its revised Strategic Plan adopted in September 2016 and subsequently reviewed annually, which sets long-term objectives and priorities for the district. The Strategic Plan was developed following an extensive series of public meetings and consultation with local businesses, community groups and interested members of the community.
- The current economic climate in which the major factors are:
  - Increased operational costs.
  - The continuing trend for state government to shift responsibilities – and costs - to local government.
  - Decreases in external funding opportunities for community projects placing increased pressure on Council to fund such projects through rate revenue.
- The specific issues faced by our community, which are:
  - The need for a significant capital works program to replace and up-grade Council's extensive road network and road infrastructure assets.
  - Stormwater drainage management plans.
  - The inability to raise sufficient revenue to lift the road infrastructure to the standards requested by electors.
- The impact of rates on the community, including:
  - Householders, businesses, rural living landowners and primary producers, and the need to share the rate burden between the ratepayers.
  - Council's desire to maintain a conservative low net debt management of its finances, which is mindful of the ratepayers' ability to pay the levied rate/tax.
  - The benefit ratepayers receive from the services provided by the Council.
  - The need to equitably distribute the rate burden across the community taking into account the principles of taxation.
  - Minimising the level of general rates required by levying charges for the provision of CWM Schemes and kerbside waste collection on a user pays basis, so that the full cost of operating and providing the service is recovered from those ratepayers who benefit from the service. The expanding community expectations to maintain and improve community infrastructure and services, whilst still providing financial restraint by keeping Council rates as low as possible.

- Increased liability risks arising from legal compliance becoming more complex and changes to community attitudes on acceptance of responsibility for one's own actions.

## 5.2 Business Impact Statement

The Council has considered the impact of rates on all businesses in the Council area, including Primary production. In considering the impact, Council is continuing to assess the following matters:

- Those elements of the Council's Strategic Management Plan relating to business development.
- The equity of the distribution of the rate burden.
- Council's policy on facilitating local economic development through its financial support to the Limestone Coast Regional Development Board, who employ a small business advisor.

## 5.3 Issues of Consistency and Comparability Across Council Areas

For the purpose of assessing issues relating to consistency and comparability across adjoining Council areas in the imposition of rates, Council undertakes comparisons on their rates levied by other Local Government entities in the region.

With this information, Council is able to form the opinion that the Tatiara District Council method or rating is similar to other councils but the rates in the \$ were on the high side when compared with other rural Councils:

- The Tatiara District Council policy of differential rating on locality and land use (e.g. distinguishing land by the development zone and then the lands land use) appears to be a common practice of our neighbouring Councils.
- It is common between the Councils to have a lesser rate in the \$ in rural areas than in townships as those in townships receive more services.
- It is common to have different ratio of rates raised between residential, commercial & industrial, rural living and rural areas based on the different services that each area receive.
- The minimum charge of \$560 in this Council is around average of the fixed charges applied by neighbouring Councils.
- Most Councils use a capital valuation as a basis for rating purposes.

## 5.4 Method Used to Value Land

1. Council may adopt one of three valuation methodologies to value the properties in its area. They are:
  - a. Capital Value: the value of the land and all the improvements on the land.
  - b. Site Value: the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
  - c. Annual Value: a valuation of the rental potential of the property.
2. The Council has decided to continue to use capital value (the value of the land and all of the improvements on the land) as the basis for valuing land within the Council area. The Council considers that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:
  - a. The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
  - b. Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
  - c. The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.
3. The Land against which rates may be assessed will include:
  - a. Any piece or section of land subject to separate ownership or occupation; or
  - b. Any aggregation of contiguous land subject to the same ownership or occupation.

## 5.5 Adoption of Valuations

The Council will adopt the valuations made by the Valuer-General as provided to the Council on Tuesday 1 July 2020. If you are dissatisfied with the valuation made by the Valuer-General then you may object to the Valuer-General in writing, within 60 days of receiving this notice of the valuation, explaining the basis for the objection - provided you have not:

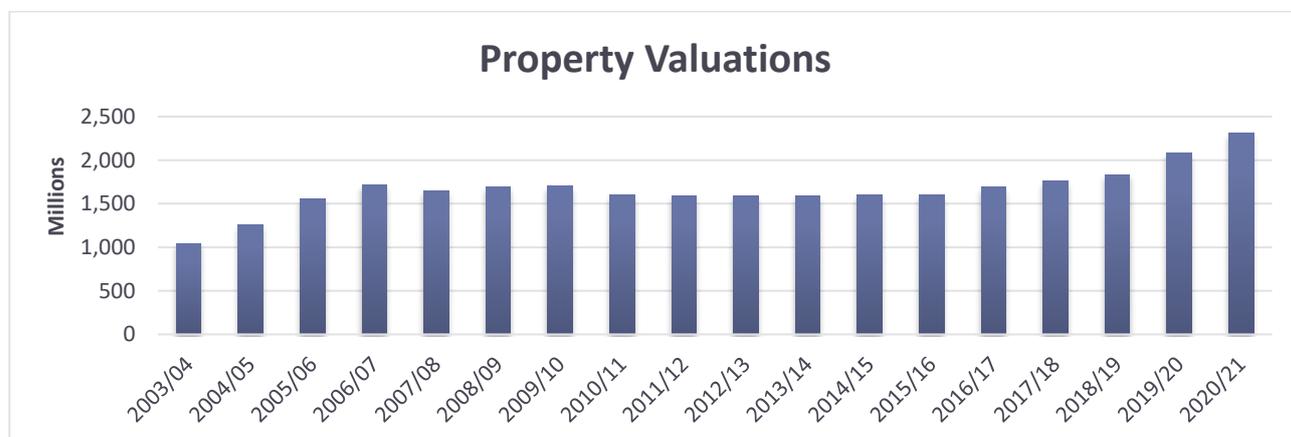
- Previously received a notice of this valuation under the Local Government Act, in which case the objection period is 60 days from the receipt of the first notice; or
- Previously had an objection to the valuation considered by the Valuer-General.

The contact details for the State Valuation Officer are:

State Valuation Office  
GPO Box 1354  
Adelaide SA 5001

Tel: 1300 653 345 Email: [OVGObjections@sa.gov.au](mailto:OVGObjections@sa.gov.au)

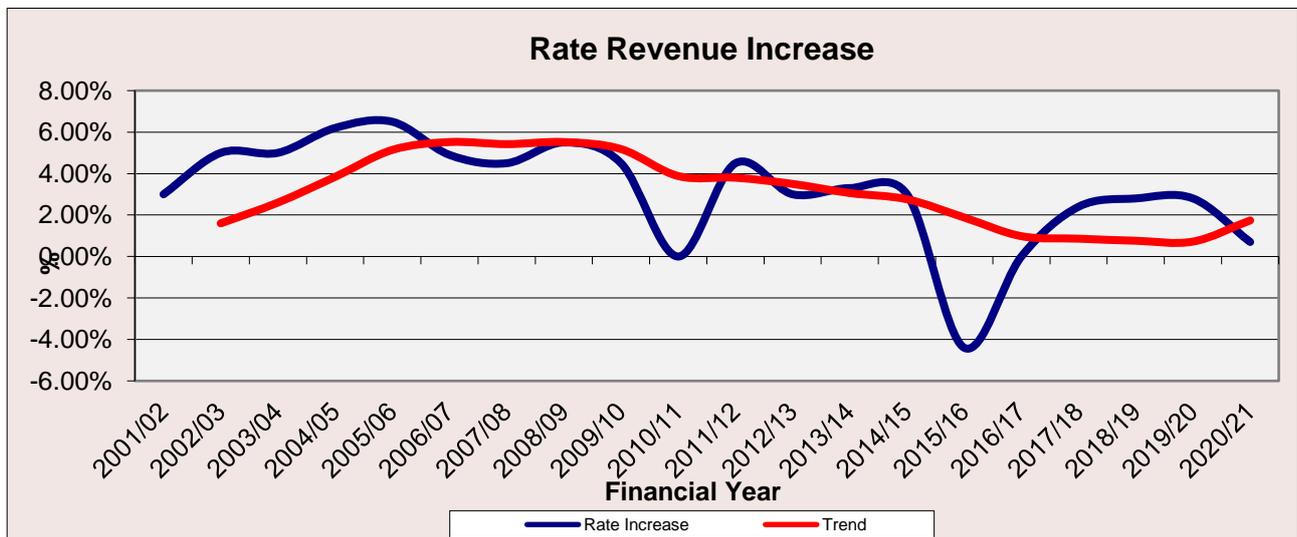
**Council has no role in this process.** It is important to note that the lodgement of an objection does not change the due date for the payment of rates.



	2015/16	2016/2017	2017/2018	2018/2019	2019/20	2020/20
\$	1,603,456,600	1,690,347,000	1,757,209,800	1,833,604,320	2,083,170,040	2,316,538,280
\$ Change	4,331,700	86,890,400	66,862,800	77,654,520	248,305,720	233,368,240
% Change	0.27%	5.42%	3.96%	4.42%	13.5%	11.2%

## 5.6 General Rates

All land within the Council area, except for land within a specific exemption (e.g. Crown Land, Council occupied land and other land prescribed in the *Local Government Act* – refer to Section 147 of the Act), is rateable. The Local Government Act provides for a Council to raise revenue for the broad purposes of the Council through a general rate, which applies to all rateable properties.



Financial Indicator	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
	%	%	%	%	%	%
Rate Increase	-4.42%	0.0%	2.4%	2.8%	2.8%	0.7%
5 Year Trend	1.88%	0.98%	0.86%	0.76%	0.72%	1.74%

For the 2020/21 financial year, Council has budgeted to increase the general rate revenue by 0.7% from 2019/20 with general rate revenue of \$8,379,514 in a total revenue budget of \$17,314,742. This represents a five-year trend of 1.74%.

### 5.7 Minimum Rate

Council has decided to continue to impose a minimum charge in 2020/21. This financial year the minimum charge has been set at \$560 and is levied on those assessments with a low capital value.

The minimum rate is levied against the whole of an allotment (including land under a separate lease of licence) and only one minimum rate is levied against two or more pieces of adjoining land (whether intercepted by a road or not) if the same owner owns them and occupied by the same occupier. The reasons for imposing a minimum rate are:

- The Council considers it appropriate that all rateable properties make a reasonable contribution to the cost of administering the Council's activities.
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.
- The minimum rate has a lesser proportionate impact on lower income earners than a fixed charge rate system.
- From a ratepayer's perspective, anecdotal evidence appears to be in favour of a minimum rate, which is paid by those whose capital valuations are low.

### 5.8 Differential General Rates

The *Local Government Act 1999* allows Councils to differentiate rates based on the use of the land, the locality of the land or the use and locality of the land. Definitions of the use of the land are prescribed by regulation and the current definitions are:

- Residential
- Commercial – Shop
- Commercial – Office
- Commercial – Other
- Industry – Light
- Industry – Other
- Primary Production
- Vacant Land
- Other

In response to a comprehensive review of its rating system in 2012/13 Council decided to implement its differential rating strategy by planning zones and by land use to improve the equity in rate distribution across the community and provide Council with a more flexible rating policy that will allow it to better manage future issues as they arise.

The Council is continuing with the differential general rating strategy based on:

- whether the land is within or outside of the four planning zones;
- land uses both within and outside of the planning zones;

Simply applying the equity principle would not allow for any rate differentials. However, it is clear that the benefits received by ratepayers are not uniform – and this is particularly the case in regard to rural ratepayers in our sparsely populated Council area with a number of small townships.

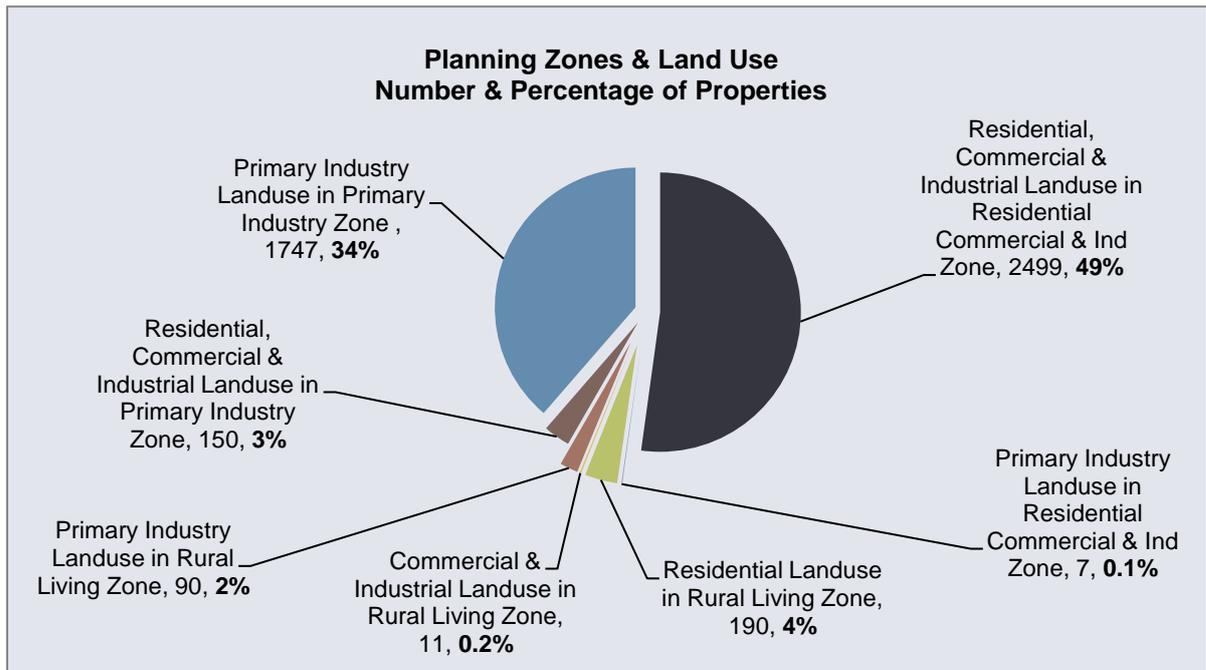
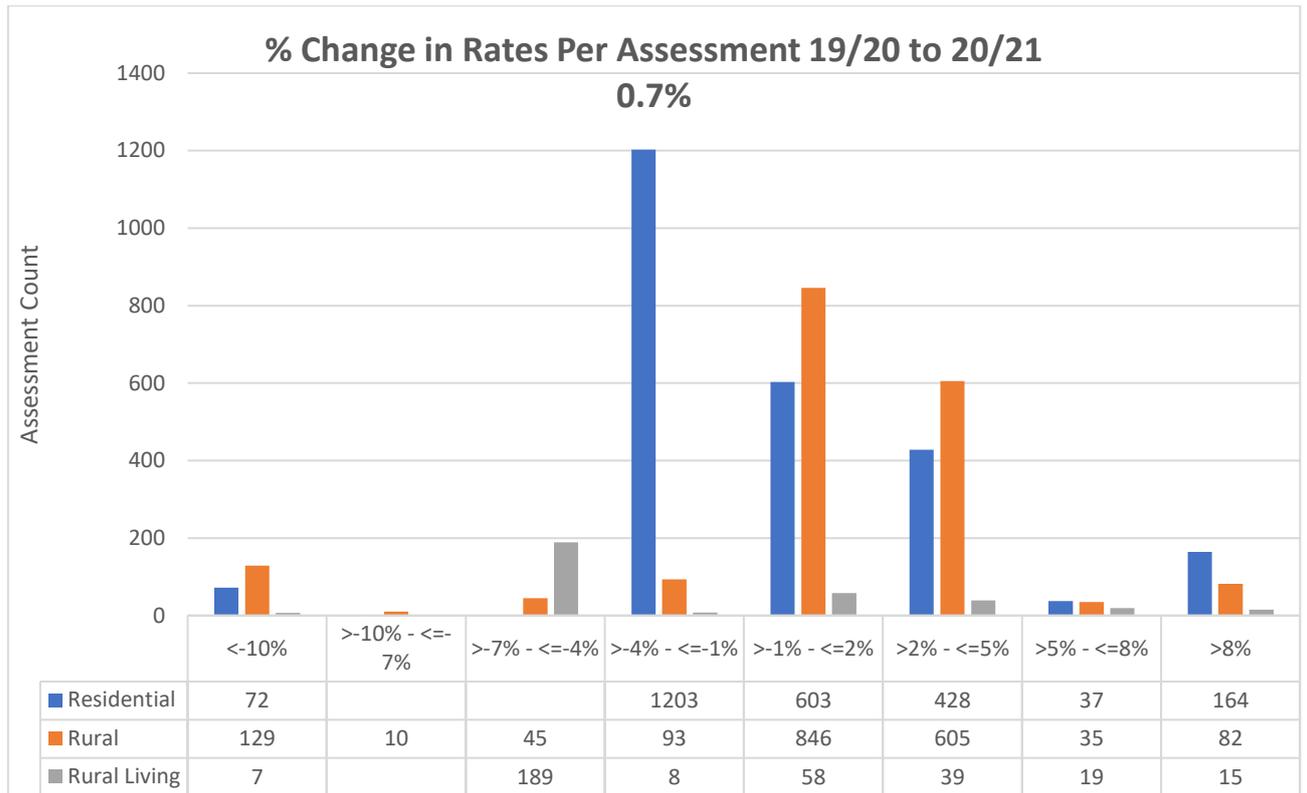
Typically, the services not provided to some ratepayers include street lighting, waste management, kerb and guttering, street sweeping, footpaths and sealed roads. In addition, remoteness from a township may preclude the regular use of the library service and other Council provided services. The application of the benefit principle suggests that those ratepayers should pay less than ratepayers able to have access to the full range of Council services. (Note that this does not mean that a ratepayer who either chooses not to use Council services or has no current need of some Council services should pay less in rates. The reality is that the use of Council services varies at different periods in the lives of all ratepayers).

In 2020/21 Council will have the following differential rates:

- a. **0.5755** cents in the \$ for properties within the townships of Bordertown, Keith, Mundulla, Padthaway and Wolseley and for those properties within industrial and commercial zones.
- b. **0.459** cents in the \$ will be charged against properties that:
  - i. Are within rural living zones, or
  - ii. Have a land use of residential, industrial, rural living or commercial in the primary industry zone.
- c. **0.3187** cents in the \$ for Primary Industry land. This reduced rate relates to:
  - i. The land tends to be remote from many of the services provided by Council;
  - ii. Primary production properties do not receive a waste management service;
  - iii. Primary production properties do not have footpaths or street lighting;
  - iv. Many primary production properties are served by gravel, rather than sealed roads.

This is the ninth year of Council's new rating system. Council has tried to ensure that this new system is fair, equitable, flexible to changing circumstances and easy to understand.

The following graphs demonstrate the proposed rate distribution within the Council area for 2020/21 compared to the 2019/20 rating year.



## Service Charges

1. Regional Landscape Levy: (N.B. This is a State Government Levy, formally the NRM Levy):
  - a. The Council is in the South East NRM area and is required under the Landscape SA Act 2019 to impose a separate levy against all rateable properties in the SE area in this council area.
  - b. **The Tatiara is proposing to collect on behalf of the State Government \$552,453.**

The land based Regional Landscape Levy in 2020/21 will be rated the same as the NRM Levy 2019/20, being a fixed charge dependent upon the Land Use Code (LUC). Tabled below shows the calculations of the Landscape levies for the Tatiara. This compares to \$547,900 in 2019/20 and in 2018/19, \$524,792 in 2017/18. The levy against the use of land is indicated below.

    - Residential, Vacant & Other \$80.50
    - Commercial \$124.50
    - Industrial \$185.00
    - Primary Production \$377.00
2. Community Wastewater Management Scheme:
  - a. The Council provides a septic tank effluent disposal system to all residential and commercial properties in Bordertown, Keith, Mundulla and Wolseley. The full cost of operating and maintaining this service for this financial year is budgeted to be \$444,667. Following an updated Asset Management Plan for the Community Wastewater Management Schemes (STED) Council has decided to maintain the annual service charge, to \$350 for occupied land and \$185 for vacant blocks. The charge is to cover ongoing maintenance costs plus funds to go into a reserve to fund future maintenance and future replacement of ageing infrastructure such as pumps, pits, pipes and ponds.
  - b. Council will charge the ratepayer based on actual usage. This will not cause an increase to residences but users with multiple showers, toilets, sinks etc, such as Hospitals, Hotels, Motels, Retirement Villages, and Schools etc will be facing multiple charges.
3. Kerbside Waste Collection:
  - a. In the 2020/21 financial year, Council will continue to provide a kerbside waste, recycling collection & green bin service to the towns in the Council area.
  - b. The cost to operate the service is beyond Council's ability to absorb in general revenue and it would not be equitable to all ratepayers for them to do so. In meeting the majority of costs associated with the collection and disposal of waste and recyclables in the townships of Bordertown, Keith, Mundulla, Padthaway and Wolseley, Council will levy a service charge of \$330 per service in 2020/21. The proposed charge involves the following 3-bin system:
    - i. Town residences will be provided with a 140-litre mobile garbage bin to be used for weekly perishable waste pick up.
    - ii. Town businesses & residences will be provided with a 240-litre garbage bin for fortnightly recycling pickup.
    - iii. Town businesses will be provided with a 240-litre mobile garbage bin to be used for weekly perishable waste pick up.
    - iv. Town residences will be provided with a 240-litre mobile garbage bin to be used for a fortnightly green waste pick up.

## 5.9 Other Sources of Revenue

- User Pay charges set by Council: These comprise charges for the Council's fee based facilities such as the Bordertown Caravan Park, Swimming Pools, Halls, Rubbish Dumps, and Cemeteries etc.
- Statutory Charges set by State Government: These are fees and charges set by regulation and collected by the Council for regulatory functions such as assessment of development applications, dog registrations etc. Revenues generally offset the cost of the service.
- Grants and Partnerships: The Council normally seeks to attract as much grant funding as possible from other levels of government, and major projects of wider State benefit are usually jointly funded in partnership with the State government and other relevant parties.

## 5.10 Rate Concessions

Concession entitlements on Rates and Community Wastewater Management Schemes (CWMS) will no longer be available through Council.

For questions regarding the Pensioner Concessions and to check eligibility please contact the Department for Communities and Social Inclusion Concessions Hotline directly on 1800 307 758 or go to [www.sa.gov.au/](http://www.sa.gov.au/) for further information.

- Other Centrelink Beneficiaries: Families SA administer other Council rate concessions that are available to a range of eligible persons receiving State and Commonwealth allowances. This includes, but is not limited to, ratepayers who are in receipt of: Austudy, Newstart, Parenting Payment, Partner Allowance, Sickness Allowance, Special Benefit, Widow Allowance, Youth Allowance, Abstudy, Commonwealth Development Employment project (CDEP) or a New Enterprise Initiative Scheme. It may also apply to ratepayers in receipt of a pension as a war widow under legislation of the United Kingdom or New Zealand and the holders of a State Concession Card issued by Children, Youth and Family Services. All enquiries should be directed to your nearest branch office of Children, Youth and Family Services.
- Concession Guide: Revenue SA provides a guide that gives an overview of the major concessions available to pensioners, Centrelink allowances, seniors and other groups in SA.

## 5.11 Rate Capping Rebate

A Rate Capping Rebate provides relief against what would otherwise amount to a substantial change in rates payable to a ratepayer due to rapid changes in valuation and or a change in the rating system. Council reviews the Rate Capping Rebate percentage annually, and in 2012/2013 and 2013/2014 had fixed the cap at 10%, a decrease from 20% in 2011/12. Council will apply a Rate Capping Rebate of 8% for the 2020/21 financial year, maintaining the same percentage as in 2019/20, 2018/19, 2017/18 & 2016/17 and a reduction from the 15% of the previous two years.

Properties that have been purchased since July 2018 or which have had capital improvements of greater than \$25,000 and the capital value has increased because of the improvements are not eligible for the Rate Capping Rebate, unless their property has changed its rate code from the previous year.

## 5.12 Quarterly Payment of Rates

The *Local Government Act 1999* provides that rates are payable in four quarterly instalments. The quarterly instalments must be approximately equal in value and a rate notice in relation to each instalment must be sent at least 30 days and no more than 60 days before payment is due. The due dates for instalments for 2020/21 will be:

- Tuesday 1 September 2020
- Tuesday 1 December 2020
- Monday 1 March 2021
- Tuesday 1 June 2021

## 5.13 Methods by which Rates May Be Paid

Council continues to provide a wide variety of payment methods, including:

- Internet: [www.tatiara.sa.gov.au](http://www.tatiara.sa.gov.au) or by EFT or by Direct Credit or Direct Debit
- BPay: Biller Code 464396
- Post: PO Box 346, Bordertown SA 5268
- In Person: Payment can be made in person at the following Council Offices or Branch Offices between the hours of 8.30 am and 5.00 pm, Monday to Friday. Cheque, Credit Card and Debit card payments will be accepted.
  - Bordertown Council Office: 43 Woolshed Street, Bordertown SA 5268
  - Keith Council Office: 34 Hender Street, Keith SA 5267
  - Padthaway General Store, 15 Memorial Drive, Padthaway SA 5271

The Council has adopted a policy that where the payment of rates will cause a ratepayer demonstrable hardship, the Council is prepared to make extended payment provisions of payments by deferred arrangement. Any ratepayer who may, or is likely to experience difficulty with meeting the standard payment arrangements is invited to contact the Chief Executive Officer at the Council Office to discuss alternative arrangements. All such inquiries are treated confidentially.

The Chief Executive Officer has a delegation to make alternative arrangements and it is not necessary that they be reported to Council.

#### **5.14 Postponement of Rates for Seniors**

Application may be made to Council for a postponement of the payment of any amount of rates in excess of \$500, for the current or a future financial year by:

- A ratepayer who holds a current State Seniors Card issued by the State Government, (prescribed ratepayer) or the spouse of a prescribed ratepayer;
- The rates are payable on the principal place of residence;
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.

Any rates which are postponed will become due and payable:

- When the title to the land is transferred to another person; or
- Failure to comply with a condition of postponement.

Interest will accrue on the amount postponed at the prescribed rate per month until the amount is paid. Postponement is available as a right and can only be refused when the applicants have less than 50% equity in the property and their mortgage was registered prior to 25 January 2007.

#### **5.15 Late Payment of Rates**

The *Local Government Act 1999* provides that Councils impose an initial penalty of 2% on any payment of rates that is received late. A payment that continues to be late is then charged a prescribed interest rate on the expiration of each month that it continues to be late. For the 2019/20 financial year this rate is 0.5252% per month.

Council issues a final notice for payment of rates when rates are overdue (i.e. unpaid by the due date.) Should rates remain unpaid more than 30 days after the due date, unless alternative payment arrangements have been agreed with the Council, the debt may be referred to a debt collection agency. The debt collection agency charges collection fees to the ratepayer.

When Council receives a payment in respect of overdue rates, it applies the money received as follows:

1. First: to satisfy any costs awarded in connection with court proceedings.
2. Second: to satisfy any interest costs.
3. Third: in payment of any fines imposed.
4. Fourth: in payment of rates, in chronological order, starting with the oldest account first.

#### **5.16 Rebate of Rates**

Rebates or remissions are a concession granted by the Council and the granting of such rebates redistributes the rate burden to other ratepayers, irrespective of whether the rebates are mandated by legislation or granted on a discretionary basis by the Council.

Council has determined that rebates of rates will be granted when the applicant satisfies the requirements for mandatory rebates under Sections 159 to Section 165 of the *Local Government Act 1999*. Where applications for discretionary rebates are lodged under Section 166 of the Act, they will be considered under Council's Rate Rebate Policy and will be assessed against guidelines prepared by the Local Government Financial Management Group.

- Mandatory Rebates: The *Local Government Act 1999* requires Councils to rebate the rates payable for certain land uses. These include rebates of 100% for land:

- a. Being predominantly used for service delivery or administration by a hospital or health centre.
  - b. Containing a church or other building used for public worship.
  - c. Used for a cemetery.
- **Discretionary Rebates:** Pursuant to section 166 of the *Local Government Act 1999*, the Council may in its absolute discretion grant a rebate of rates or service charges in any of the following cases:
    - a. Where it is desirable for the purpose of securing the proper development of the area (or part of the area).
    - b. Where it is desirable for the purpose of assisting or supporting a business in its area.
    - c. Where it will be conducive to the preservation of buildings or places of historic significance.
    - d. Where the land is being used for educational purposes.
    - e. Where the land is being used for agricultural, horticultural or floricultural exhibitions.
    - f. Where the land is being used for a hospital or health centre.
    - g. Where the land is being used to provide facilities or services for children or young persons.
    - h. Where the land is being used to provide accommodation for the aged or disabled.
    - i. Where the land is being used for a residential aged care facility that is approved for Commonwealth funding under the *Aged Care Act 1987* (Commonwealth) or a day therapy centre.
    - j. Where the land is being used by an organisation, which, in the opinion of the Council, provides a benefit or service to the local community.
    - k. Where the rebate relates to common property or land vested in a community corporation under the Community Titles Trust over which the public has a free and unrestricted right of access and enjoyment.
    - l. Where the rebate is considered by the Council to be appropriate to provide relief against what would otherwise amount to a substantial change in rates payable due to a change in the basis of valuation used for the purposes of rating, rapid changes in valuations, or anomalies in valuations.

#### **5.17 Sale of Land for Non Payment of Rates**

The *Local Government Act 1999* provides that a Council may sell any property where the rates in arrears for three years or more. The Council is required to notify the owner of the land of:

- a. Its intention to sell the land.
- b. Details of the outstanding amounts.
- c. Council's intention to sell the land if payment of the outstanding amount is not received within one month.

Except in extraordinary circumstances, Council enforces the sale of land for arrears of rates.

#### **5.18 Public Availability of Annual Business Plan**

The public may inspect a copy of this Policy Document, without charge, at the offices of the Council.

## Section 6 – Impact on Council’s Financial Position

<b>INCOME STATEMENT</b>			
<b>ACTUAL 2018/19 \$</b>		<b>2019/20 BUDGET \$</b>	<b>2020/21 BUDGET \$</b>
	<b>INCOME</b>		
10,147,000	Rates	10,441,817	10,547,262
126,000	Statutory Charges	128,395	116,000
453,000	User Charges	443,097	579,640
4,657,000	Grants Subsidies and Contributions	3,732,677	5,265,795
272,000	Investment Income	233,720	198,000
341,000	Reimbursements	166,443	306,275
392,000	Other	413,092	301,770
-	Share of profit - joint ventures and associates	-	-
<b>16,388,000</b>	<b>TOTAL REVENUES</b>	<b>15,559,241</b>	<b>17,314,742</b>
	<b>EXPENSES</b>		
4,318,000	Wages and Salaries	4,361,917	4,690,190
5,659,000	Materials, contracts & other expenses	6,549,930	7,407,396
95,000	Finance Costs	84,789	76,307
5,247,000	Depreciation, amortisation & impairment	5,247,000	5,247,000
-	Share of loss - joint ventures & associates	-	-
<b>15,319,000</b>	<b>Total Expenses</b>	<b>16,243,636</b>	<b>17,420,893</b>
<b>1,069,000</b>	<b>OPERATING SURPLUS/(DEFICIT) BEFORE CAPITAL AMOUNTS</b>	<b>(684,395)</b>	<b>(106,151)</b>
(105,000)	Net gain (loss) on disposal or revaluation of assets	-	-
387,000	Amounts specifically for new or upgraded assets	429,545	2,260,849
-	Physical resources received free of charge	-	-
<b>1,351,000</b>	<b>NET SURPLUS/(DEFICIT)</b>	<b>(254,850)</b>	<b>2,154,698</b>
2,547,000	Other Comprehensive Income Changes in revaluation Surplus	-	-
<b>3,898,000</b>	<b>NET SURPLUS/(DEFICIT)</b>	<b>(254,850)</b>	<b>2,154,698</b>

## CASH FLOW STATEMENT

ACTUAL 2018/19 \$		2019/20 BUDGET \$	2020/21 BUDGET \$
		Inflows (Outflows)	Inflows (Outflows)
	<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>		
	<b>RECEIPTS</b>		
16,203,000	Operating Receipts	15,825,521	16,616,742
273,000	Investment Receipts	233,720	198,000
	<b>PAYMENTS</b>		
(9,676,000)	Operating payments to suppliers & employees	(10,911,847)	(12,097,586)
(99,000)	Finance Payments	(84,789)	(76,307)
6,701,000	<b>Net Cash provided by (or used in) Operating Activities</b>	5,062,605	4,640,849
	<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
	<b>RECEIPTS</b>		
387,000	Grants specifically for new or upgraded assets	429,545	2,260,849
327,000	Sale of Assets	157,614	-
29,000	Repayments of loans by community groups		
	<b>PAYMENTS</b>		
-	Loans made to community groups		
(5,093,000)	Capital Expenditure	(5,345,170)	(8,276,013)
(4,350,000)	<b>Net Cash provided by (or used in) Investing Activities</b>	(4,758,011)	(6,015,164)
	<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
	<b>RECEIPTS</b>		
-	Proceeds from Borrowings	-	-
	<b>PAYMENTS</b>		
(230,000)	Repayment of Borrowings	(163,331)	(93,526)
(230,000)	<b>NET CASH USED IN FINANCING ACTIVITIES</b>	(163,331)	(93,526)
2,121,000	<b>NET INCREASE (DECREASE) IN CASH HELD</b>	141,263	(1,467,841)
12,709,000	<b>CASH AT BEGINNING OF YEAR</b>	14,830,000	14,971,263
14,830,000	<b>CASH AT END OF YEAR</b>	14,971,263	13,503,422

## BALANCE SHEET

ACTUAL 2018/19 \$		2019/20 BUDGET \$	2020/21 BUDGET \$
	<b>ASSETS</b>		
	<b>CURRENT ASSETS</b>	\$	\$
14,830,000	Cash and cash equivalents	14,971,263	13,503,422
733,000	Trade & other receivables	733,000	733,000
1,208,000	Inventories	1,208,000	1,208,000
-	Other Financial Assets	-	-
16,771,000		16,912,263	15,444,422
-	Non-Current Assets held for Sale	-	-
16,771,000	<b>TOTAL CURRENT ASSETS</b>	16,912,263	15,444,422
	<b>NON-CURRENT ASSETS</b>		
53,000	Financial Assets	53,000	53,000
-	Equity accounted investments in Council businesses	-	-
-	Investment Property	-	-
190,595,000	Infrastructure, Property, Plant & Equipment	190,535,556	193,564,569
-	Other Non-current Assets	-	-
190,648,000	<b>TOTAL NON-CURRENT ASSETS</b>	190,588,556	193,617,569
207,419,000	<b>TOTAL ASSETS</b>	207,500,819	209,061,991
	<b>LIABILITIES</b>		
	<b>CURRENT LIABILITIES</b>		
1,154,000	Trade & Other Payables	1,654,000	1,154,000
124,000	Borrowings	124,000	124,000
1,049,000	Short-term Provisions	1,049,000	1,049,000
-	Other Current Liabilities	-	-
2,327,000		2,827,000	2,327,000
-	Liabilities relating to Non-current Assets held for Sale	-	-
2,327,000	<b>TOTAL CURRENT LIABILITIES</b>	2,827,000	2,327,000
	<b>NON-CURRENT LIABILITIES</b>		
-	Trade & Other Payables	-	-
853,000	Long-term Borrowings	689,669	596,143
84,000	Long-term Provisions	84,000	84,000
-	Other Non-current Liabilities	-	-
937,000	<b>TOTAL NON-CURRENT LIABILITIES</b>	773,669	680,143
3,264,000	<b>TOTAL LIABILITIES</b>	3,600,669	3,007,143
204,155,000	<b>NET ASSETS</b>	203,900,150	206,054,848
	<b>EQUITY</b>		
835,000	Accumulated Surplus	(1,111,206)	2,566,513
192,039,000	Asset Revaluation	192,039,000	192,039,000
11,281,000	Other Reserves	12,972,356	11,449,335
204,155,000	<b>TOTAL EQUITY</b>	203,900,150	206,054,848

**STATEMENT OF CHANGES IN EQUITY**

<b>ACTUAL 2018/19 \$</b>		<b>2019/20 BUDGET \$</b>	<b>2020/21 BUDGET \$</b>
	<b>ACCUMULATED SURPLUS</b>		
1,039,000	Balance at end of previous reporting period	(51,926)	(1,111,206)
1,351,000	Net Result for Year	(254,850)	2,154,698
193,000	Transfer From Reserves	1,166,581	1,948,459
(1,748,000)	Transfer To Reserves	(1,971,011)	(425,438)
<hr/>			
835,000	<b>BALANCE AT END OF PERIOD</b>	(1,111,206)	2,566,513
	<b>ASSET REVALUATION RESERVE</b>		
189,492,000	Balance at end of previous reporting period	192,039,000	192,039,000
2,547,000	Gain on revaluation of infrastructure, property, plant & equipment	-	-
-	Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	-	-
(-)		(-)	(-)
<hr/>			
192,039,000	<b>BALANCE AT END OF PERIOD</b>	192,039,000	192,039,000
	<b>Tatiara United Football Grant</b>		
-	Balance at end of previous reporting period	-	-
-	Transfer to reserve from accumulated surplus	-	-
-	Transfer from reserve to accumulated surplus	-	-
<hr/>			
-	<b>BALANCE AT END OF PERIOD</b>	-	-
	<b>Carry Forward Funds Reserve</b>		
-	Balance at end of previous reporting period	886,926	803,804
-	Transfer to reserve from accumulated surplus	803,804	(803,804)
-	Transfer from reserve to accumulated surplus	(886,926)	-
<hr/>			
-	<b>BALANCE AT END OF PERIOD</b>	803,804	-
	<b>Keith Community Library</b>		
28,000	Balance at end of previous reporting period	29,000	29,000
1,000	Transfer to reserve from accumulated surplus	-	-
(-)	Transfer from reserve to accumulated surplus	-	-
<hr/>			
29,000	<b>BALANCE AT END OF PERIOD</b>	29,000	29,000
	<b>Long Service Leave Reserve</b>		
349,000	Balance at end of previous reporting period	356,000	356,000
7,000	Transfer to reserve from accumulated surplus	-	-
(-)	Transfer from reserve to accumulated surplus	-	-
<hr/>			
356,000	<b>BALANCE AT END OF PERIOD</b>	356,000	356,000
	<b>Plant Replacement Reserve</b>		
406,000	Balance at end of previous reporting period	353,000	353,000
-	Transfer to reserve from accumulated surplus	-	-
(53,000)	Transfer from reserve to accumulated surplus	-	-
<hr/>			
353,000	<b>BALANCE AT END OF PERIOD</b>	353,000	353,000
	<b>Clayton Farm Insurance</b>		
82,000	Balance at end of previous reporting period	69,000	69,000
-	Transfer to reserve from accumulated surplus	-	-
(13,000)	Transfer from reserve to accumulated surplus	-	(5,000)
<hr/>			
69,000	<b>BALANCE AT END OF PERIOD</b>	69,000	64,000

**STATEMENT OF CHANGES IN EQUITY CONT.**

<b>ACTUAL 2018/19 \$</b>		<b>2019/20 BUDGET \$</b>	<b>2020/21 BUDGET \$</b>
	<b>CED Maintenance Reserve</b>		
6,680,000	Balance at end of previous reporting period	7,320,000	7,987,207
640,000	Transfer to reserve from accumulated surplus	667,207	425,438
-	Transfer from reserve to accumulated surplus		
<u>7,320,000</u>	<b>BALANCE AT END OF PERIOD</b>	<u>7,987,207</u>	<u>8,412,645</u>
	<b>Reserve Future Road Renewal</b>		
783,000	Balance at end of previous reporting period	1,871,000	1,591,345
1,088,000	Transfer to reserve from accumulated surplus	-	-
-	Transfer from reserve to accumulated surplus	(279,655)	(489,655)
<u>1,871,000</u>	<b>BALANCE AT END OF PERIOD</b>	<u>1,591,345</u>	<u>1,101,690</u>
	<b>Reserve Land Development</b>		
731,000	Balance at end of previous reporting period	604,000	1,104,000
-	Transfer to reserve from accumulated surplus	500,000	-
(127,000)	Transfer from reserve to accumulated surplus		(600,000)
<u>604,000</u>	<b>BALANCE AT END OF PERIOD</b>	<u>1,104,000</u>	<u>504,000</u>
	<b>Reserve Tatiara Creek</b>		
45,000	Balance at end of previous reporting period	46,000	46,000
1,000	Transfer to reserve from accumulated surplus		
-	Transfer from reserve to accumulated surplus	-	-
<u>46,000</u>	<b>BALANCE AT END OF PERIOD</b>	<u>46,000</u>	<u>46,000</u>
	<b>Rubble Rehab</b>		
307,000	Balance at end of previous reporting period	312,000	312,000
5,000	Transfer to reserve from accumulated surplus	-	-
-	Transfer from reserve to accumulated surplus	-	-
<u>312,000</u>	<b>BALANCE AT END OF PERIOD</b>	<u>312,000</u>	<u>312,000</u>
	<b>Reserve Open Space</b>		
61,000	Balance at end of previous reporting period	62,000	62,000
1,000	Transfer to reserve from accumulated surplus		
-	Transfer from reserve to accumulated surplus		(50,000)
<u>62,000</u>	<b>BALANCE AT END OF PERIOD</b>	<u>62,000</u>	<u>12,000</u>
	<b>Reserve Unplanned Spend</b>		
254,000	Balance at end of previous reporting period	259,000	259,000
5,000	Transfer to reserve from accumulated surplus	-	-
-	Transfer from reserve to accumulated surplus		
<u>259,000</u>	<b>BALANCE AT END OF PERIOD</b>	<u>259,000</u>	<u>259,000</u>
<u><u>204,155,000</u></u>	<b>TOTAL EQUITY AT END OF REPORTING PERIOD</b>	<u><u>203,900,150</u></u>	<u><u>206,054,848</u></u>

## UNIFORM PRESENTATION OF FINANCES

ACTUAL 2018/19 \$		2019/20 BUDGET \$	2020/21 BUDGET \$
16,388,000	Operating Revenues	15,559,241	17,314,742
(15,319,000)	<i>less Operating Expenses</i>	(16,243,636)	(17,420,893)
1,069,000	<b>Operating Surplus / (Deficit) before Capital Amounts</b>	(684,395)	(106,151)
	<b><i>Less Net Outlays in Existing Assets</i></b>		
3,616,000	Capital Expenditure on renewal and replacement of Existing Assets	3,341,556	3,307,292
(5,247,000)	<i>less Depreciation, Amortisation and Impairment</i>	(5,247,000)	(5,247,000)
(167,000)	<i>less Proceeds from Sale of Replaced Assets</i>	(157,614)	-
(1,798,000)		(2,063,058)	(1,939,708)
	<b><i>Less Net Outlays on New and Upgraded Assets</i></b>		
1,477,000	Capital Expenditure on New and Upgraded Assets	2,003,614	4,968,721
(387,000)	<i>less Amounts received specifically for New and Upgraded Assets</i>	(429,545)	(2,260,849)
(160,000)	<i>less Proceeds from Sale of Surplus Assets</i>		
930,000		1,574,069	2,707,872
1,937,000	<b>Net Lending / (Borrowing) for Financial Year</b>	(195,406)	(874,315)
1,069,000	<b>Operating Surplus (Adopted target balance to surplus)</b>	(684,395)	(106,151)
7%	<b>Operating Surplus Ratio (Adopted target 0 to +%)</b>		
	<u>Operating Surplus</u> Total Operating Income	(4%)	(1%)
(12,352,000)	<b>Net Financial Liabilities (Adopted target 65%Op Rev - \$7,417,334)</b>	(12,156,594)	(11,282,279)
(75.37%)	<u>Net Financial Liabilities</u> Total Operating Income	(78.13%)	(65.16%)
(1.10%)	<b>Interest Cover Ratio (Adopted target 0 - 5.5%)</b>		
	<u>Net Interest Expense</u> Total Operating Revenue	(0.97%)	(0.71%)
117.00%	<b>Asset Renewal Funding Ratio (Adopted target 90 - 110%)</b>		
	<u>Net Asset Renewals</u>	98.84%	102.67%

In addition to the objectives of the Strategic Management Plan, the long-term financial position is monitored using a set of financial sustainability indicators developed by the Local Government.

These indicators are:

1. Operating Surplus/Deficit (before capital Revenues)
2. Operating Surplus Ratio
3. Net Financial Liabilities
4. Net Financial Liabilities Ratio
5. Interest Cover Ratio
6. Asset Sustainability Ratio

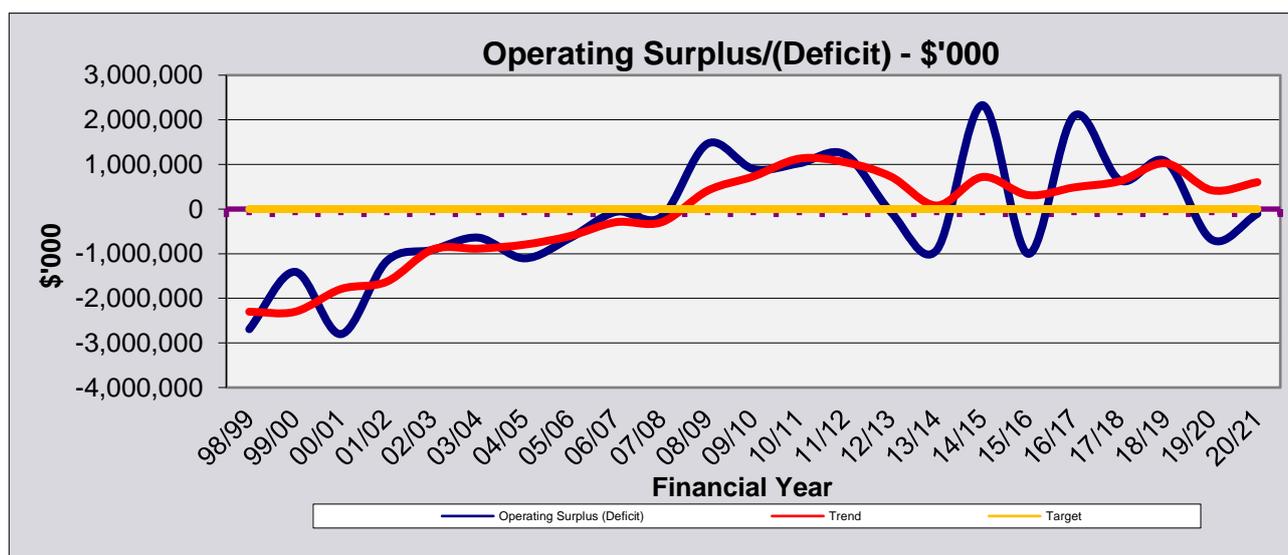
These financial indicators have been calculated in accordance with *Information Paper 9 – Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

### Financial Indicator 1: Operating Surplus / Deficit

Financial Indicator	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	5 Year
	Actual	Actual	Actual	Actual	Budget	Budget	Average
Operating Surplus/(Deficit)	-1,004,000	2,089,000	643,000	1,069,000	-684,395	-106,151	602,091

Operating Surplus / (Deficit) measures the extent to which operating revenue is or is not sufficient to meet all of the costs of providing Council services, which includes depreciation. When an operating deficit exists, today's ratepayers are not meeting some costs being incurred in the current year. When an operating surplus is achieved, the amount of the surplus is available for capital expenditure over and above the level of depreciation expenses for the year, without the need to increase the level of Council's net financial liabilities. When such capital expenditure is not required, the amount of the operating surplus leads to a reduction in the level of net financial liabilities.

The following graph shows Council's Operating Statement since 1998/99, showing a gradual improvement over time in the Operating Result before capital revenue. A deficit Budget is estimated for the 2020/21 Budget.

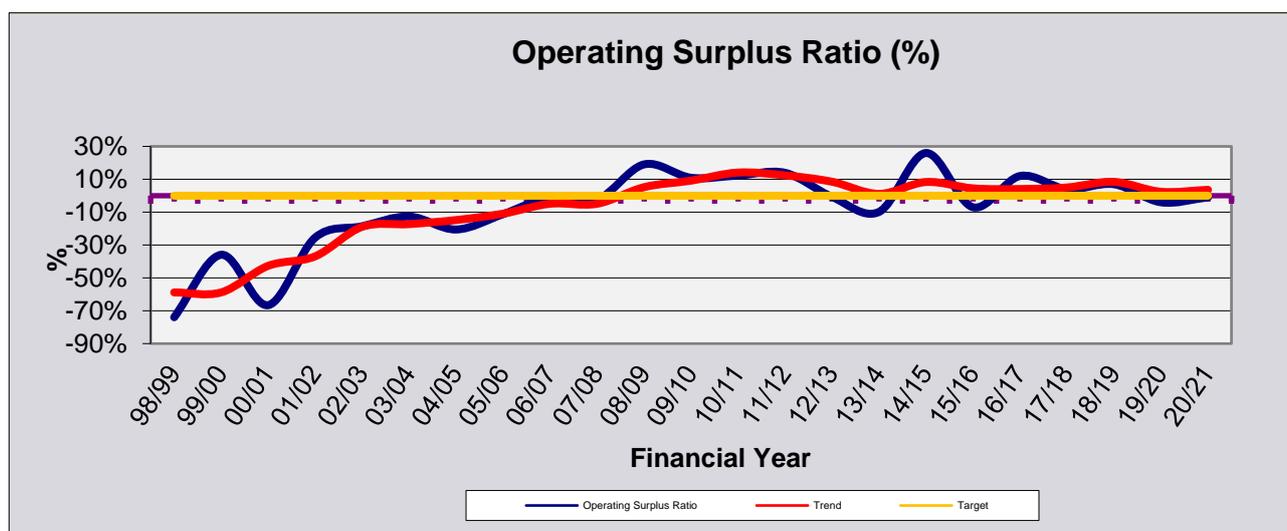


**Financial Indicator 2: Operating Surplus / Deficit Ratio**

Financial Indicator	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	5 Year
	Actual	Actual	Actual	Actual	Budget	Budget	Average
Operating Surplus Ratio	-7%	12%	4%	8.4%	-4%	-1%	4%

Operating Surplus Ratio expresses the Operating Surplus / (Deficit) as a percentage of general and other rates, net of the NRM Levy. When an operating deficit exists, this measure indicates the percentage increase needed in rate revenue to achieve a break-even operating result. Equally, decreasing operating expenses also could target a break-even operating result.

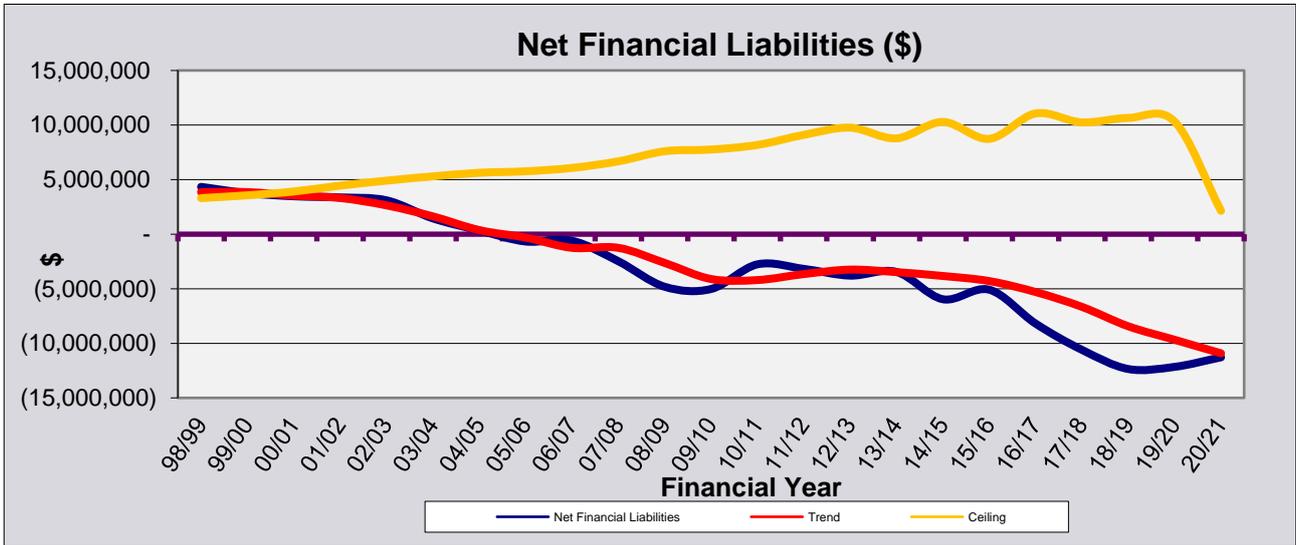
From the information presented it can be seen that Council is planning for an Operating Ratio of -1% in 2020/21, indicating that the operating deficit is equivalent to -1% of rate revenue.



**Financial Indicator 3: Net Financial Liabilities**

Financial Indicator	2015/16	2016/17	2017/18	2018/19	2019/20	2202/21	5 Year
	Actual	Actual	Actual	Actual	Budget	Budget	Average
Net Financial Liabilities	-5,086,000	-8,188,000	-10,595,000	-12,352,000	-12,156,594	-11,282,279	-10,914,775

Net Financial Liabilities is a financial position measure and equals total liabilities less financial assets (being cash, investments, loans to community groups, receivables, prepayments, but excluding equity-type investments). Net Financial Liabilities is the key indicator of a Council’s indebtedness to other sectors of the economy. It is a more comprehensive measure than Net Debt as it includes, for example, creditors and provisions for employee entitlements. The amount of Net Borrowing in any one-year increases the level of Net Financial Liabilities in the year by that amount, and indicates that a Council has to incur liabilities or liquidate financial assets to finance its overall budget. Conversely, the amount of Net Lending decreases the level of Net Financial Liabilities, and indicates that a Council has to purchase financial assets or repay liabilities in order to use surplus funds in that year. When an ongoing negative Net Financial Liabilities position occurs, it implies that a Council has financial assets to meet its current financial commitments.

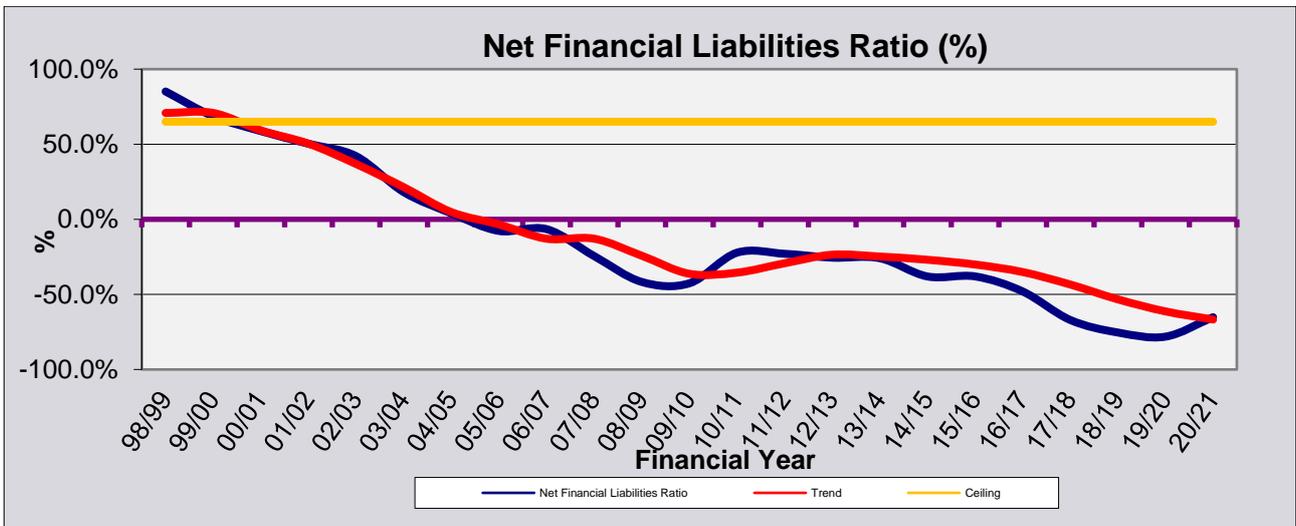


**Financial Indicator 4: Net Financial Liabilities Ratio**

Financial Indicator	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	5 Year
	Actual	Actual	Actual	Actual	Budget	Budget	Average
Net Financial Liabilities Ratio	-38.0%	-48.0%	-67.0%	-75.4%	-78.1%	-65.2%	-66.7%

Net Financial Liabilities Ratio expresses Net Financial Liabilities as a percentage of Total Operating Revenue. This measure equates the outstanding level of Council’s financial obligations against the level of one year’s operating revenue. The measure also indicates the capacity of Council to meet its financial obligations from revenue streams. When the ratio is falling, it indicates that Council’s capacity to meet its financial obligations from revenue streams is strengthening. Conversely, where the ratio is increasing, it indicates that Council’s capacity to meet its financial obligations is deteriorating.

From the table, it can be determined that in 2020/21 Council’s projected ratio is -65.2%, which tells us that Council’s Net Financial Liabilities are funded by both its operational income and internal borrowings, and implies that Council is using its financial reserves to meet its financial commitments. Over the 5 year period, from 2016/17 to 2020/21, Council will have a net financial liabilities ratio average of around -66.7%.

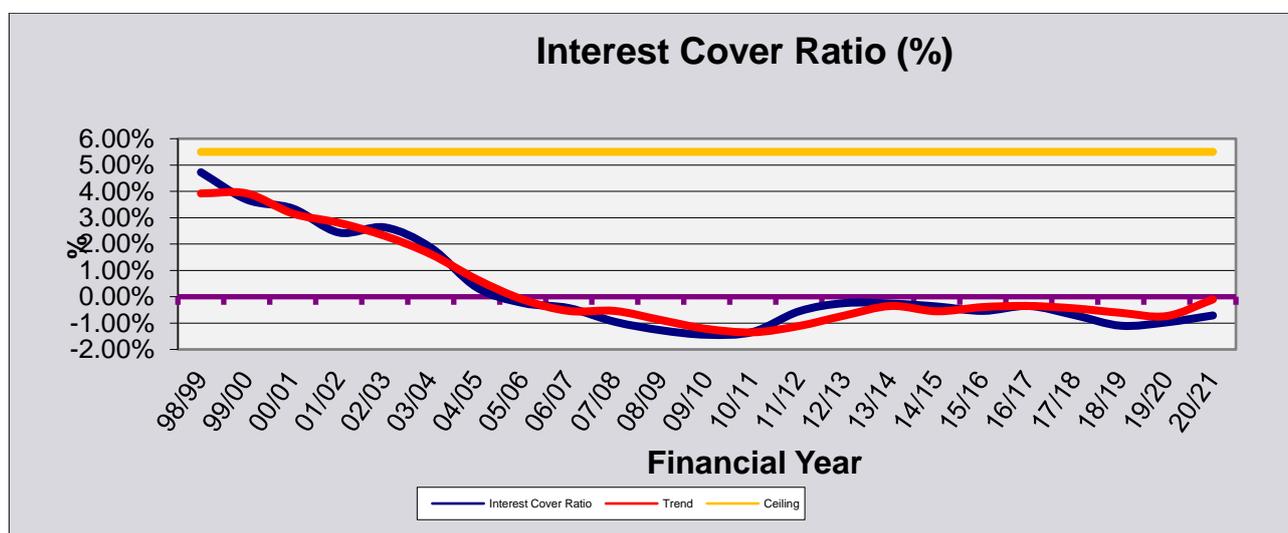


### Financial Indicator 5: Net Interest Cover Ratio

Financial Indicator	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	5 Year
	Actual	Actual	Actual	Actual	Budget	Budget	Average
Net Interest Cover Ratio	-0.54%	-0.35%	-0.7%	-1.1%	-0.97%	-0.71%	-0.8%

Net Interest Cover Ratio expresses Net Interest Expenses as a percentage of Total Operating Revenue, or how much of Council’s operating revenue generated is used to pay interest on loans. It indicates the extent to which a Council’s operating revenues are committed to interest expenses, however, does not take into account the component of interest expenses that is funded directly under a self-supporting loan, as for example occurs with the loans for Community Wastewater Management Schemes.

The current ratio of -0.71% of income used to pay interest on loans is low. In terms of total loan principal payable and interest on loans payable on an annual basis as opposed to rate revenue, Council’s targeted ceiling is approximately 5.5%, which means that Council can in theory raise further debt to fund capital costs without impacting on the budget substantially.



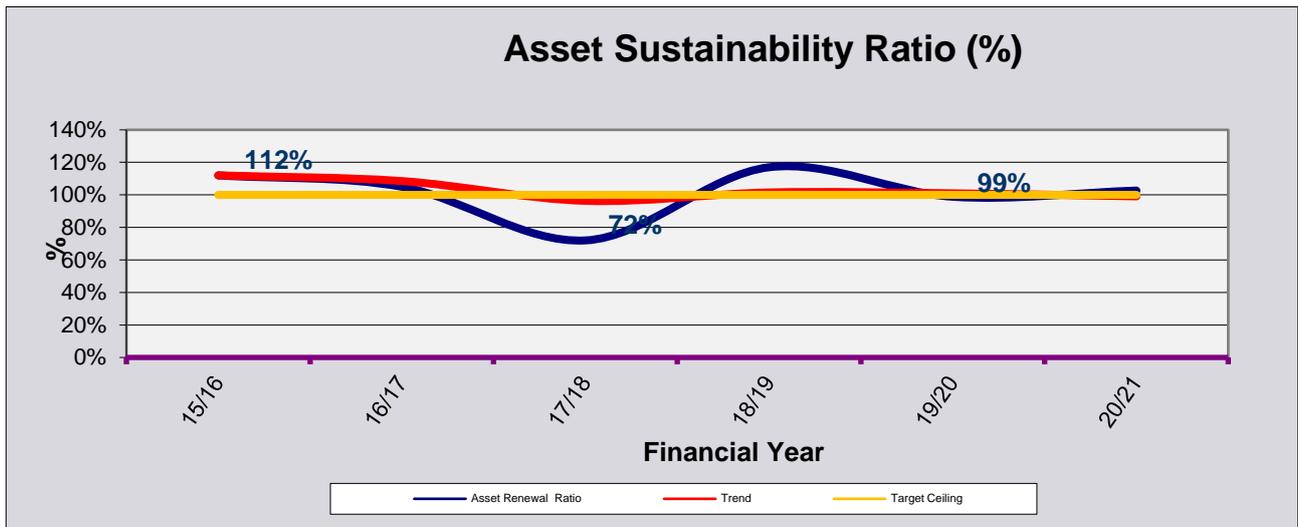
### Financial Indicator 6: Asset Sustainability Ratio

Financial Indicator	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	5 Year
	Actual	Actual	Actual	Actual	Budget	Budget	Average
Asset Sustainability Ratio	112%	105%	72%	117%	99%	103%	99.1%

This ratio indicates the extent to which existing non-financial assets are being renewed and replaced, compared with the asset renewal and replacement expenditure identified as warranted in Council’s infrastructure and asset management plan (I&AMP). It is calculated by measuring capital expenditure on renewal or replacement of assets for a period, divided by the optimal level of such expenditure proposed in our I&AMP.

The target for this ratio should display the capital outlays on renewing/replacing assets are greater than 90% but less than 110% of the level proposed in in the Infrastructure and Asset Management Plan (I&AMP)

Note: Under the LGA Financial Sustainability Information Paper No. 9, Revised in May 2015 the name of the Asset Sustainability Ratio might change in the future to “Asset Renewal Funding Ratio”. Any such change would need to be reflected in a corresponding change to the Regulations.



## Appendix 1 – Objectives and Activities - 2020-21

This Annual Business Plan includes a summary of our long-term objectives (as set out in our strategic management plans) and an outline of our objectives for the financial year and the activities that we intend to undertake to achieve those objectives. These objectives and activities relevant to the 2020/21 financial year are detailed in the table below.

<b>STRATEGIC GOAL 1: A Safe and Connected Community</b>			
<b>Objective: 1.1 Provide innovative and effective community services.</b>			
<b>No.</b>	<b>Strategy</b>	<b>No.</b>	<b>Activity</b>
1.1.1.	Build community capacity & participation in community services, culture & recreation.	1.1.1.1.	Acknowledge the contribution made by community members through their individual areas of excellence, through appropriate avenues such as Australia Day Awards, Volunteer of the Year, ANZAC Day celebrations & other events.
1.1.2.	Create a safe community environment.	1.1.2.1.	Promote & support recreational & cultural activities that encourage community participation (e.g. libraries, cinemas, men's sheds, walking trails, recreation & sporting venues).
		1.1.2.2.	Encourage & facilitate, where appropriate, a range of flexible, diverse & affordable housing options (e.g. retirement villages & independent living units).
1.1.3.	Contribute to building a vibrant & diverse community.	1.1.3.1.	Further expand the opportunities for members of multi-cultural communities to gather together through Council programs to support their sense of belonging & participation.
		1.1.3.2.	Create opportunities for all regional stakeholders to contribute to the district's promotion, growth & enhancement as part of community engagement.
<b>Objective: 1.2. Provide community leadership through accessible, open &amp; consultative government.</b>			
<b>No.</b>	<b>Strategy</b>	<b>No.</b>	<b>Activity</b>
1.2.1.	Health & social wellbeing services in the Tatiara meets regional community needs.	1.2.1.1.	Implement the recommendations / actions of Council's Regional Health Plan.
		1.2.1.2.	Facilitate the development of health services by building a close working relationship with the region's hospitals, medical centres & health services.
		1.2.1.3.	Advocate support for a Health Hub in Bordertown and Keith.
1.2.2.	Develop & implement a range of communication strategies to strengthen relationships between Council & community groups.	1.2.2.1.	Identify & implement communication strategies (e.g. online social media, group presentations etc.) that improve engagement with all segments of our community (e.g. youth, aged, migrant communities).
<b>Objective: 1.3. Develop and support sport, recreation and community activities to promote healthy lifestyles and community wellbeing.</b>			
<b>No.</b>	<b>Strategy</b>	<b>No.</b>	<b>Activity</b>
1.3.1.	Promote community health and well-being through the provision of recreation space, facilities & programs.	1.3.1.1.	Optimise recreation opportunities by co-locating, where viable, sports facilities with community / family recreation places / space.
1.3.2.	Promote the Region's library services as an information resource that is accessible & responsive to community need.	1.3.2.1.	Implement the Tatiara Libraries Forward Plan to establish a cooperative & collaborative relationship between Bordertown Library & Keith Community Library.
		1.3.2.2.	Identify opportunities to engage with the community, funding bodies & other agencies to support library & community development programs, activities & services.
1.3.3	Collaborate with Country Arts SA to deliver a Regional Arts and Culture Plan.	1.3.2.3	Collaborate with Country Arts SA and others to provide an engaging arts and cultural program.

**STRATEGIC GOAL 2: Infrastructure & Assets****Objective: 2.1 Plan for & provide infrastructure appropriate to the community's needs.**

No.	Strategy	No.	Activity
2.1.1	Prudently review & manage Council's AMPs with its LTFP.	2.1.1.1.	Complete the development of Asset Management Plans for Council's core asset groups to ensure there are sufficient funds in the long term to renew infrastructure that is vital to Council's service delivery.
		2.1.1.2.	Review & update Asset Management Plans (AMPs) on a regular basis & define condition, service & performance standards for each asset class.
		2.1.1.3.	Deliver works to develop & maintain Council's physical assets for long-term sustainability, amenity & safety.
		2.1.1.4.	Continue to look for opportunities to rationalise & dispose of surplus assets in order to reduce long-term operating & capital costs.
2.1.2	Improve the safety of the community.	2.1.2.1	Review & improve lighting provided to public facilities, roads & open spaces to improve public safety.
		2.1.2.2.	Provide & promote walking & cycling trails for the health & wellbeing for recreation & commuter use.
2.1.3	Improve telecommunication for both residents & local business..	2.1.3.1.	To work in conjunction with state & federal government departments to provide internet (mobile BB) & mobile phone coverage to black spots within the district.
2.1.4.	Maintain & manage Council owned & managed land to improve the amenity & functionality of the area.	2.1.4.1.	Plan & develop the Old Shell Depot in Bordertown & the Railway lands in Keith for "tourist" parking of larger vehicles and to "beautify" the area.
		2.1.4.2.	Develop and improve amenity of parks and public spaces.

**STRATEGIC GOAL 3 - Economic Development****Objective: 3.1 Create an environment which encourages new & existing businesses to achieve their aspirations for growth.**

No.	Strategy	No.	Activity
3.1.1.	To have a strong & prosperous economy built on diversifying our established industries, businesses & enterprises & attracting new industries & investors.	3.1.1.1.	Implement the Tatiara Economic Development and Tourism Strategy 2020-2024.
		3.1.1.2.	Foster economic development & tourism by partnering with other organisations and government bodies (like the RDA) to seek out & attract potential new industries.
		3.1.1.3.	Work in partnership with the business community in the development & promotion of business growth & employment opportunities, including Council visiting and regularly engaging with Tatiara businesses.
		3.1.1.4.	Advocate to Government, in conjunction with the RDA and industry, to ensure that the supply of energy to the region caters for current & future demand levels (e.g. cold storage, bio-energy).
		3.1.1.5.	Advocate for appropriate Information Communication Technology (ICT) infrastructure to support industry, business & the community. (e.g. mobile phone coverage).
		3.1.1.6.	Coordinate long term strategic land use planning & infrastructure that assists economic development across the Tatiara with particular emphasis on the retail & commercial precincts, such as the Bordertown & Keith Industrial Estates, & the development of new homes on surplus blocks.

**Objective: 3.2 Implement effective strategies to grow & retain the region's population.**

No.	Strategy	No.	Activity
3.2.1.	Develop strategy to attract & retain people in the Tatiara.	3.2.1.1	Facilitate the provision of transport services for the aged & young families by a community bus system, encouraging local operators to provide a bus service & lobbying State/Federal Governments for transport services.

**Objective: 3.3 To support and encourage a sustainable, innovative and resilient tourism sector.**

No.	Strategy	No.	Activity
3.3.1.	To have a vibrant & growing tourism industry.	3.3.1.1.	Implement the Tatiara Economic Development and Tourism Strategy 2020-2024
		3.3.1.2.	Support & work with local & regional tourism groups, including the Tatiara Business Association, Limestone Coast Local Government Association and Wimmera Mallee Tourism.
		3.3.1.3.	Support, facilitate & promote major & unique events to regional & wider audiences.
		3.3.1.4.	Encourage the community to be involved in preserving & promoting the history of their town & the region.

#### STRATEGIC GOAL 4: Natural Environment & Sustainable Living

##### Objective: 4.1 Protect & enhance the natural landscape, urban treescapes & waterways.

No.	Strategy	No.	Activity
4.1.1.	Support a clean, green & healthy environment.	4.1.1.1.	Promote sustainability & conservation of Council's bushland & waterway reserves through information, education & public events (e.g. Clean Up Australia Day).
		4.1.1.2.	Investigate projects to preserve & enhance areas of remnant vegetation or significant native flora & fauna on public & private land.
		4.1.1.3.	Support community based climate change & sustainability initiatives.

##### Objective: 4.2 Support our community to experience & appreciate a healthy, diverse & exciting natural environment.

No.	Strategy	No.	Activity
4.2.1.	Maintain Council's commitment to the Coorong & Tatiara Local Action Plan (LAP) Committee & staff.	4.2.1.1.	To achieve a better informed community on key NRM issues and actions to help protect & enhance biodiversity across our region.

##### Objective: 4.3 Establish Council leadership as a sustainability & environment steward.

No.	Strategy	No.	Activity
4.3.1.	To reduce impact of Council's activities & provide leadership in sustainability by demonstrating best practice.	4.3.1.1.	Assess the potential impacts of Climate Change in relation to Council operations & services & implement adaption strategies.
		4.3.1.2.	Investigate the conversion of street lights to energy efficient lights where appropriate.

##### Objective: 4.4 Protect & enhance the natural landscape, urban treescapes & waterways.

No.	Strategy	No.	Activity
4.4.1.	Ensure waste services are managed according to a long-term waste management strategy which is consistent with waste minimisation principles.	4.4.1.1.	Encourage & promote waste reduction, recycling & reuse through community education & public awareness programs.
		4.4.1.2.	Continue to investigate cost effective ways to manage waste & recycling within the district.

#### STRATEGIC GOAL 5: Governance & Leadership

##### Objective: 5.1 Provide community leadership through accessible, open & consultative government.

No.	Strategy	No.	Activity
5.1.1.	Provide accountable, open, & transparent communication with the community.	5.1.1.1.	Implement Council's Community Engagement Framework which establishes mechanisms to inform, consult and involve the community in Council business & decision making.
		5.1.1.2.	Provide information to the community via newsletters, website, local media & other avenues.

##### Objective: 5.2 Maintain a clear & effective short, medium & long term planning framework.

No.	Strategy	No.	Activity
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5.2.1.	Council's operations are effective, efficient & customer focused.	5.2.1.1.	Pursue the integration & management of information, communication & technology systems.
		5.2.1.2.	Continue to undertake service review processes to ensure efficient & effective service delivery.
5.2.2.	To continuously improve the health & safety of people within our workplace.	5.2.2.1.	Implement & monitor health, safety & injury management services to provide a safe working environment for all workers & volunteers.
		5.2.2.2.	Council's WH&S performance is at or above the regional average.
5.2.3.	Manage risk to the Council.	5.2.3.1.	Update the Risk Management Framework, which addresses workplace health & safety, emergency management, business continuity, financial management, public liability & legislative accountability.
		5.2.3.2.	Undertake an annual legislative compliance audit, commencing with key areas of risk identified under the Risk Management Framework.
		5.2.3.3.	Foster improved organisational probity, practices & risk management through effective operation of Council's Audit Committee.
		5.2.3.4.	Council's risk management performance is at or above the regional Local Government average.

**Objective: 5.3 Ensure that Council's plans and budgets are both responsible and sustainable.**

No.	Strategy	No.	Activity
5.3.1.	To implement prudent & professional financial & operational management.	5.3.1.1.	Maintain & implement prudent financial policies & practices to ensure long term financial sustainability, including the provision of quality internal control & audit procedures.
		5.3.1.2.	Review the financial assumptions & planning parameters applied to the Long Term Financial Plan to achieve long term financial sustainability.
		5.3.1.3.	Develop & implement a comprehensive rating strategy that balances the needs of Council with community interest.
		5.3.1.4.	Improve service efficiency & effectiveness through regular service reviews & process improvements.
5.3.2.	Provide leadership & advocacy to improve the financial position of the Tatiara Council.	5.3.2.1.	Advocating for legislative change including constitutional recognition for local government & improved funding models to lessen the reliance on rates as an income stream.

## Appendix 2 – Rate Rebate Policy



*Tatiara*  
*the good country*

TATIARA DISTRICT COUNCIL

# **RATE REBATE POLICY 2020/21**

## Policy Statement

It is the policy of Tatiara District Council that a rebate of rates in respect of any rateable land in the Council area will be available only when the applicant satisfies the requirements under the Local Government Act 1999 and, where appropriate, the requirements of this Policy.

## Introduction

1. The *Local Government Act 1999* (“the Act”) sets out at Chapter 10, Division 5 (Sections 159 to 166) those provisions applicable to the Council granting a rebate of rates to persons or bodies.
2. The Council has decided to adopt a Policy to assist it in its decision-making functions relative to the operation of the rate rebate provisions contained in the Act.
3. This Policy is intended to provide guidance to the community as to the grounds upon which a person or body is, or may be entitled to receive a rebate of rates and the matters that the Council will take into account in deciding an application for a rebate.
4. In accordance with the rebate provisions contained in the Act, this Policy sets out the type of use in respect of land which the Council must grant a rebate of rates and the amount that rebate must be, and those types of land use where the Council has a discretion to grant a rebate of rates.

## Local Government Act 1999

1. Section 159(3) of the Act provides that the Council may grant a rebate of rates under the Act if it is satisfied that it is appropriate to do so.
2. The Act provides for a mandatory rebate of rates in specified cases and the amount of that mandatory rebate (see Mandatory Rebates Clause below).
3. The Act also provides that where the Council must grant a rebate of rates under the Act, and the amount of that rebate is fixed by the Act at less than 100%, the Council **may** increase the amount of the rebate.
4. The Act provides, at Section 166 for the Council to provide a discretionary rebate of rates in the cases set out in that Section.

## Mandatory Rebates

1. The Council must grant a rebate in the amount specified in respect of those land uses, which the Act provides, will be granted a rebate.
2. Rates on the following land will be rebated at **100%**:
  - Health Services - Land being predominantly used for service delivery or administration by a hospital or health centre incorporated under the South Australia Health Commission Act 1976;
  - Religious Purposes - Land containing a church or other building used for public worship (and any grounds), or land solely used for religious purposes;
  - Public Cemeteries - Land being used for the purposes of a public cemetery;
  - Royal Zoological Society of SA - Land (other than land used as domestic premises) owned by, or under the care, control and management of, the Royal Zoological Society of South Australia Incorporated.

2. Rates on the following land will be rebated at **75%**:

- a. Community Services - Land being predominantly used for service delivery and administration by a community services organisation. A “*community services organisation*” is defined in the Act as a body that:
- Is incorporated on a not for profit basis for the benefit of the public; and
  - Provides community services without charge or for a charge that is below the cost to the body of providing the services; and
  - Does not restrict its services to persons who are members of the body.

It is necessary for a community services organisation to satisfy all of the above criteria to be entitled to the mandatory 75% rebate.

The Act further provides that eligibility for a rebate by a community services organisation is subject to it providing one or more of the following community services –

- i. Emergency accommodation
- ii. Food or clothing for disadvantaged persons (i.e., persons who are disadvantaged by reason of poverty, illness, frailty, or mental, intellectual or physical disability);
- iii. Supported accommodation (i.e., residential care facilities in receipt of Commonwealth funding or accommodation for persons with mental health, intellectual, physical or other difficulties who require support in order to live an independent life);
- iv. Essential services, or employment support, for persons with mental health disabilities, or with intellectual or physical disabilities;
- v. Legal services for disadvantaged persons;
- vi. Drug or alcohol rehabilitation services; or
- vii. The conduct of research into, or the provision of community education about, diseases or illnesses, or the provision of palliative care to persons who suffer from diseases or illnesses.

#### Educational Purposes

- i. Land occupied by a government school under a lease or licence and being used for educational purposes; or
- ii. Land occupied by a non-government school registered under Part 5 of the Education Act 1972 and being used for educational purposes; or
- iii. Land being used by a University or University College to provide accommodation and other forms of support for students on a not for profit basis.

3. Where the Council is satisfied from its own records or from other sources that a person or body meets the necessary criteria for a mandatory 100% or 75% rebate, the Council will grant the rebate of its own initiative. Where the Council is not so satisfied it will require the person or body to apply for the rebate in accordance with the Applications Clause of the Rate Rebate Policy.

4. Where a person or body is entitled to a rebate of 75% the Council may, pursuant to Section 159(4) of the Act, increase the rebate up to a further 25%. The Council may grant the further 25% rebate upon application or on its own initiative. In either case the Council **will** take into account those matters set out within the Applications Clause of the Rate Rebate Policy and **may** take into account any or all of those matters set out within that Clause.

5. Where an application is made to the Council for a rebate of up to a further 25% the application will be made in accordance with the Applications Clause of this Policy and the Council will provide written notice to the applicant of its determination of that application.

### **Discretionary Rebates**

1. The Council may in its absolute discretion grant a rebate of rates or service charges in any of the following cases pursuant to Section 166 of the Act -
  - (a) Where it is desirable for the purpose of securing the proper development of the area (or a part of the area);
  - (b) Where it is desirable for the purpose of assisting or supporting a business in its area;
  - (c) Where it will be conducive to the preservation of buildings or places of historic significance;
  - (d) Where the land is being used for educational purposes;
  - (e) Where the land is being used for agricultural, horticultural or floricultural exhibitions;
  - (f) Where the land is being used for a hospital or health centre;
  - (g) Where the land is being used to provide facilities or services for children or young persons;
  - (h) Where the land is being used to provide accommodation for the aged or disabled;
  - (i) Where the land is being used for a residential aged care facility that is approved for Commonwealth funding under the *Aged Care Act 1987* (Commonwealth) or a day therapy centre;
  - (j) Where the land is being used by an organisation which, in the opinion of the Council, provides a benefit or service to the local community;
  - (k) Where the rebate relates to common property or land vested in a community corporation under the *Community Titles Act 1996* over which the public has a free and unrestricted right of access and enjoyment; and
  - (l) Where the rebate is considered by the Council to be appropriate to provide relief against what would otherwise amount to a substantial change in rates payable due to a change in the basis of valuation used for the purposes of rating, rapid changes in valuations, or anomalies in valuations.
2. The Council may grant a rebate of rates up to and including 100% of the relevant rates or service charges. The Council may grant a rebate for a period exceeding one year, but not exceeding 10 years in respect of those cases identified in the Discretionary Rebates Clause above.
3. The Council has an absolute discretion –
  - (a) To grant a rebate of rates or service charges in the above cases; and
  - (b) To determine the amount of any such rebate.
4. Persons who or bodies, which seek a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

5. Council for the purpose of providing relief against what would otherwise amount to a substantial change in rates payable by a ratepayer due to a rapid change in valuations, will provide a rebate on the general rate in 2017/18 on any one assessment so that the maximum general rate paid is not greater than 15% more than applicable in the previous year. The rebate will not apply where -
  - (a) The property has been acquired by the ratepayer after 30 June 2018.
  - (b) The increase in the general rate payable is due in whole or in part to an increase in the valuation of the property attributable to improvements made to it valued in excess of \$25,000.
  - (c) The increase in the general rate payable is due in whole or in part to an increase in the valuation of the property attributable to a change in the zoning of the land under the *Development Act 1993*.

The rebate will be automatically calculated by Council and recorded on the 2018/19 rate notice, written application for the rebate will not be required.

### **Applications**

1. The Council will inform the community of the provisions for rate rebate under the Local Government Act by the inclusion of suitable details in the Rating Policy Summary distributed with the annual rate notice.
2. Persons or bodies who seek a rebate of rates (and/or service charges) either –
  - (a) Pursuant to Section 159(4) of the Act and Mandatory Clause of this Policy; or
  - (b) Pursuant to Section 166 of the Act and Discretionary Clause of this Policy,
  - (c) Must make written application to the Council pursuant to Section 159(1) of the Act in the manner and form determined by the Council and supplying such information as the Council may reasonably require.
3. Application forms may be obtained from the Council office located at 43 Woolshed Street, Bordertown.
4. The Council will take into account, in accordance with Section 159(5) of the Act, the following matters -
  - (a) The nature and extent of Council services provided in respect of the land for which the rebate is sought in comparison to similar services provided elsewhere in the Council's area;
  - (b) The community need that is being met by activities carried out on the land for which the rebate is sought; and
  - (c) The extent to which activities carried out on the land for which the rebate is sought provides assistance or relief to disadvantaged persons.
5. The Council may take into account other matters considered relevant by the Council including, but not limited to, the following –
  - (a) Why there is a need for financial assistance through a rebate;
  - (b) The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
  - (c) The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
  - (d) Whether the applicant has made/intends to make applications to another Council;
  - (e) Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;

- (f) Whether the applicant is a public sector body, a private not for profit body or a private or profit body;
  - (g) Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
  - (h) The desirability of granting a rebate for more than one year in those circumstances identified within Discretionary Clause of this policy;
  - (i) Consideration of the full financial consequences of the rebate for the Council;
  - (j) The time the application is received;
  - (k) The availability of any community grant to the person or body making the application;
  - (l) Whether the applicant is in receipt of a community grant; and
  - (m) Any other matters, and policies of the Council, which the Council considers relevant.
6. All persons who or bodies which wish to apply to the Council for a rebate of rates must do so on or before 31<sup>st</sup> December 2019. The Council reserves the right to refuse to consider applications received after that date. However, applicants who satisfy the criteria for a mandatory 100% rebate will be granted the rebate at any time.
  7. The Act provides that the Council may grant a rebate of rates or charges on such conditions as the Council thinks fit.
  8. The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.
  9. Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.
  10. It is an offence for a person or body to make a false or misleading statement or representation in an application or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act. The maximum penalty for this offence is \$5,000.
  11. If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence. The maximum penalty for this offence is \$5,000.
  12. The Council will, in writing, advise an applicant for a rebate of its determination of that application within 40 business days of receiving the application or of receiving all information requested by the Council. The advice will state –
    - (a) If the application has been granted, the amount of the rebate; or
    - (b) If the application has not been granted, the reasons why.

## **Delegation**

1. The Council has delegated its power, pursuant to Section 44 of the Act, to grant applications for mandatory rebates, which meet the requirements of the Act.
2. All discretionary rebates shall be determined by Council with the exception of the Rate Cap, which shall be applied automatically to rate notices.

## Review

1. A person who or a body which is aggrieved by a determination of the Council in respect of an application for a rebate may seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy within 30 days of the date of the notice of determination which is given pursuant to Applications Clause of this Policy.

## Community Grants

1. If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Financial Assistance Policy.

## Availability of Policy

1. This Policy is available for inspection at the Council offices and persons may obtain a copy of this Policy upon payment of the fee set by the Council.

## Record of Amendments

DATE	REVISION NO	REASON FOR AMENDMENT
14 <sup>th</sup> August 2001	Rev: 00	Draft Rate Rebate Policy
14 <sup>th</sup> July 2004	Rev 01	2004/05 Review of Rebate Policy to include new rebate under Discretionary Rebates (5).
12 <sup>th</sup> July 2005	Rev 02	Annual Review
11 <sup>th</sup> July 2006	Rev 03	Annual Review
10 <sup>th</sup> July 2007	Rev 04	Annual Review
8 <sup>th</sup> July 2008	Rev 05	Annual Review
7 <sup>th</sup> July 2009	Rev 06	Annual Review
6 <sup>th</sup> July 2010	Rev 07	Annual Review
5 <sup>th</sup> July 2011	Rev 08	Annual Review
3 <sup>rd</sup> July 2012	Rev 09	Annual Review
2 <sup>nd</sup> July 2013	Rev 10	Annual Review
1 <sup>st</sup> July 2014	Rev 11	Annual Review
7 <sup>th</sup> July 2015	Rev 12	Annual Review
5 <sup>th</sup> July 2016	Rev 13	Annual Review
4 <sup>th</sup> July 2017	Rev 14	Annual Review
3 <sup>rd</sup> July 2018	Rev 15	Annual Review
2 <sup>nd</sup> July 2019	Rev 16	Annual Review
1 <sup>st</sup> July 2020	Rev 17	Proposed Annual Review

## APPLICATION FORM FOR RATE REBATE

2020/21 Financial Year

- Details of Applicant

Name .....

Address .....

.....

Telephone .....

If the Applicant is not a natural person, please provide details of a contact person for the Applicant

Name .....

Address .....

.....

Telephone .....

- Details of Land

Certificate of Title Reference .....

Address .....

.....

Owner of Land (if not you) .....

- Categories of Rebate

Please tick  the category of rebate under which you are seeking a rebate –

3.1 Mandatory

3.1.1 Health Services: Land being predominantly used for service delivery or administration by a hospital or health centre incorporated under the *South Australia Health Commission Act 1976*;

3.1.2 Religious Purposes: Land containing a church or other building used for public worship (and any grounds), or land solely used for religious purposes;

3.1.3 Public Cemeteries: Land being used for the purposes of a public cemetery;

3.1.4 Royal Zoological Society of SA: Land (other than land used as domestic premises) owned by, or under the care, control and management of, the Royal Zoological Society of South Australia Incorporated.

3.1.5 Community Services: Land being predominantly used for service delivery and administration by a community services organisation.

Does your organisation satisfy the following?

- (a) Is incorporated on a not for profit basis for the benefit of the public; and
- (b) Provides community services without charge or for a charge that is below the cost to the body of providing the services; and
- (c) Does not restrict its services to persons who are members of the body.

If you have ticked (a), (b) and (c) above which of the following services does your organisation provide –

- (a) Emergency accommodation;
- (b) Food or clothing for disadvantaged persons (i.e., persons who are disadvantaged by reason of poverty, illness, frailty, or mental, intellectual or physical disability);
- (c) Supported accommodation (i.e., residential care facilities in receipt of Commonwealth funding or accommodation for persons with mental health, intellectual, physical or other difficulties that require support in order to live an independent life);
- (d) Essential services, or employment support, for persons with mental health disabilities, or with intellectual or physical disabilities;
- (e) Legal services for disadvantaged persons;
- (f) Drug or alcohol rehabilitation services; and/or
- (g) Research into, or community education about, diseases or illnesses, or palliative care to persons who suffer from diseases or illnesses.
- (h) Other – please specify .....

Educational Purposes

Which of the following criteria apply –

- (a) Land occupied by a government school under a lease or licence and being used for educational purposes; or
- (b) Land occupied by a non-government school registered under Part 5 of the Education Act 1972 and being used for educational purposes; or
- (c) Land being used by a University or University College to provide accommodation and other forms of support for students on a not for profit basis.

3.2 Discretionary

The Council may in its discretion grant a rebate of rates or service charges in any of the following cases. Please indicate which of the following is applicable to your application–

- (a) The rebate is desirable for the purpose of securing the proper development of the area (or a part of the area);
- (b) The rebate is desirable for the purpose of assisting or supporting a business in its area;

- (c) The rebate will be conducive to the preservation of buildings or places of historic significance;
- (d) The land is being used for educational purposes;
- (e) The land is being used for agricultural, horticultural or floricultural exhibitions;
- (f) The land is being used for a hospital or health centre;
- (g) The land is being used to provide facilities or services for children or young persons;
- (h) The land is being used to provide accommodation for the aged or disabled;
- (i) The land is being used for a residential aged care facility that is approved for Commonwealth funding under the Aged Care Act 1987 (Commonwealth) or a day therapy centre;
- (j) The land is being used by an organisation that provides a benefit or service to the local community;
- (k) The rebate relates to common property or land vested in a community corporation under the Community Titles Act 1996 over which the public has a free and unrestricted right of access and enjoyment;
- (l) The rebate is appropriate to provide relief against what would otherwise amount to a substantial change in rates payable by a rate payer due to a change in the basis of valuation used for the purposes of rating, rapid changes in valuations, or anomalies in valuations.

4. Amount of Rebate

If you are seeking a mandatory rebate under Clause 3.2 of this Application, for which you are entitled to a 75% rebate, are you also applying to the Council to increase that rebate?

YES                      NO

Please specify the amount of rebate that you are applying for –

.....  
 .....

If you are applying for a discretionary rebate under Clause 3.3 of this Application, please specify the rebate amount you are applying for.

.....

Please specify why you (or your organisation) need financial assistance through a rebate and why the amount of rebate you have applied for is appropriate.

.....  
 .....  
 .....  
 .....  
 .....  
 .....  
 .....

## 5. Additional Information Required

The Council requires you to attach the following additional information to this Application–

### 5.1 Where you are seeking a rebate under Clause 3.5 of this Application – Community Services -

- 5.1.1 Evidence that the land is being used for service delivery and/or administration;
- 5.1.2 A copy of the organisation’s Constitution and/or other documentation establishing that it is incorporated on a not-for-profit basis;
- 5.1.3 A copy of the organisation’s latest Annual Report;
- 5.1.4 Evidence that the organisation provides services free of charge or below cost;
- 5.1.5 Evidence that the organisation provides services to persons other than members.

### 5.2 Where you are seeking a rebate in any other case –

- 5.2.1 Evidence that the land is being used for the purpose for which the rebate is being sought;
- 5.2.2 Information as to whether, and if so to what extent, you (or your organisation) will be providing a service within the Council area;
- 5.2.3 Whether you have made or intend to make an application to another council;
- 5.2.4 The extent of financial assistance (if any) being provided by Commonwealth or State agencies;
- 5.2.5 Whether you are in receipt of a community grant;
- 5.2.6 Any other information that you believe is relevant in support of this Application.

## 6. Application Forms

Application forms and all additional information must be submitted to the Council on or before 31<sup>st</sup> December each year

A failure to submit application forms or to provide the additional information required by the Council to assess the application by the due date may result in the Council refusing to consider the application.

**Important Information**

It is an offence for a person or body to make a false or misleading statement or representation in an application or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act. The maximum penalty for this offence is \$5,000.00, (Section 159 (2) of the Local Government Act 1999).

The Council may grant a rebate of rates or charges on such conditions as the Council thinks fit.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to notify the Council that person or body is guilty of an offence and liable to a maximum penalty of \$5,000.00, (Section 159 (7) and (8) of the *Local Government Act 1999*).

The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.

Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

I declare that the information I have provided on and attached to this application form is true.

**DATED** the \_\_\_\_\_ day of \_\_\_\_\_ 20\_\_\_\_

Signed .....